Fourth Quarter of 2014
Presentation of Results
February 10, 2015
F@N Communications, Inc.

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Fourth Quarter of 2014
Performance Highlights

## Fourth Quarter of 2014: Key Points

Net sales were a record high $¥ 8,717$ million.

OOrdinary income was a record high $¥ 1,196$ million.

■nend and adcrops contributed to net sales.

■Sales of A8.net and Moba8.net both decreased compared with the previous quarter for two consecutive quarters.

## Performance Highlights (Consolidated)

Results of Operations

| ( $¥$ thousands) | 2014 <br> Full Year | 2013 <br> Full Year | Year-on-Year Change | \% of Net Sales (2014) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 31,990,509 | 22,721,246 | 40.8\% | 100\% |
| Operating income | 5,889,772 | 4,075,848 | 44.5\% | 18.4\% |
| Ordinary income | 5,948,530 | 4,126,183 | 44.2\% | 18.6\% |
| Net income | 3,630,523 | 2,563,244 | 41.6\% | 11.3\% |
| Ordinary income margin | 18.6\% | 18.2\% | $+0.4{ }_{\text {poins }}$ | - |
| Net income per share | $¥ 47.14$ | $¥ 33.79$ | 39.5\% | - |
| Diluted net income per share | ¥46.54 | ¥33.14 | 40.4\% | - |

Note: The Company conducted two-for-one splits of shares of its common stock on October 1, 2013 and April 1, 2014. Net income per share and diluted net income per share are calculated as if both stock splits had occurred as of January 1, 2013.

## Performance Highlights (Non-consolidated)

## Results of Operations

| (¥ thousands) | 2014 <br> Full Year | 2013 <br> Full Year | Year-on- <br> Year <br> Change | $\begin{gathered} \hline \text { \% of Net } \\ \text { Sales } \\ (2014) \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 29,988,646 | 21,511,564 | 39.4\% | 100\% |
| Operating income | 5,688,462 | 4,028,123 | 41.2\% | 19.0\% |
| Ordinary income | 5,650,405 | 4,079,666 | 38.5\% | 18.8\% |
| Net income | 3,462,961 | 2,472,946 | 40.0\% | 11.5\% |
| Ordinary income margin | 18.8\% | 19.0\% | -0.2 points | - |

## Consolidated Financial Statements Balance Sheets

| ( $¥$ thousands) | December 31, 2013 | December 31, 2014 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets | 10,610,153 | 15,911,394 |
| Cash and deposits | 5,620,946 | 9,426,329 |
| Notes and accounts receivable - trade | 3,278,350 | 4,435,298 |
| Securities | 1,495,722 | 1,702,824 |
| Other | 235,357 | 367,594 |
| Allowance for doubtful accounts | $(20,223)$ | $(20,653)$ |
| Fixed assets | 3,050,365 | 2,443,533 |
| Property and equipment | 153,603 | 172,166 |
| Intangible assets | 135,046 | 211,099 |
| Investments and other assets | 2,761,714 | 2,060,267 |
| Total assets | 13,660,518 | 18,354,927 |
| Liabilities and Net Assets |  |  |
| Current liabilities | 4,847,201 | 6,298,662 |
| Notes and accounts payable - trade | 2,965,192 | 3,674,452 |
| Income taxes payable | 1,147,651 | 1,577,198 |
| Other current liabilities | 734,356 | 1,047,011 |
| Long-term liabilities | 147,341 | 153,941 |
| Total liabilities | 4,994,543 | 6,452,604 |
| Total net assets | 8,665,975 | 11,902,323 |
| Total liabilities and net assets | 13,660,518 | 18,354,927 |

Increase due to increase in sales of A8, Moba8 and nend

Main component was $¥ 1,735,151$ thousand in investment securities

Increase due to increase in sales of A8, Moba8 and nend

Main component was longterm guarantee deposits

Main factor in increase was $¥ 2,720,420$ thousand increase in retained earnings

## Consolidated Performance Forecast

| ( $¥$ millions) | 2015 <br> Full Year Forecast (Year-on-Year \% Change) | $2015$ <br> Interim Period Forecast \% Change from Same Period of Previous Year |  |
| :---: | :---: | :---: | :---: |
| Net sales | 38,700 (21.0) | 18,400 (20.7) | 31,990 |
| Operating income | 7,150 (21.4) | 3,400 (21.4) | 5,889 |
| Ordinary income | 7,170 (20.5) | 3,410 (20.6) | 5,948 |
| Net income | 4,600 (26.7) | 2,180 (25.2) | 3,630 |

## Dividend Forecast

|  | 2015 <br> Forecast | 2014 <br> Actual |
| :--- | :---: | :---: |
| Year-end dividend per share | $¥ 17$ |  |

## Management Indicators (Quarterly Basis)

## Management Indicators (Non-consolidated/Quarterly basis) Net Sales, Ordinary Income and Ordinary Income Margin



Ordinary income decreased compared with the previous quarter for two consecutive quarters.

## Management Indicators (Consolidated/Quarterly basis) Net Sales, Ordinary Income and Ordinary Income Margin



| Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3. |
| :--- |
| The ordinary income margin decreased 0.7 percentage points. |

## Management Indicators (Non-consolidated/Quarterly basis) <br> Number of Employees



The number of non-consolidated employees was 284, a record high. The number increased by 7 from the end of the previous quarter.

Management Indicators (Consolidated/Quarterly basis)
Number of Employees


[^0]
## Management Indicators (Non-consolidated/Quarterly basis) <br> Cost of Sales Ratio and SG\&A Expenses Ratio



The cost of sales ratio was basically unchanged. The selling, general and administrative (SG\&A) expenses ratio increased slightly.

## Management Indicators (Consolidated/Quarterly basis) <br> Cost of Sales Ratio and SG\&A Expenses Ratio



## Management Indicators (Non-consolidated/Quarterly basis) Selling, General and Administrative Expenses <br> ( $¥$ thousands)



Sales commissions for nend increased. Personnel and other expenses increased due to 15th anniversary events.

## Management Indicators (Consolidated/Quarterly basis) Selling, General and Administrative Expenses <br> ( $¥$ thousands)



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
The weighting of sales commissions increased in tandem with growth in sales of nend.

## Management Indicators (Non-consolidated/Quarterly basis) Cost of Sales



The ratio of payments to media from nend has increased.

## Management Indicators (Consolidated/Quarterly basis) Cost of Sales

( $¥$ thousands)


Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
The trend is the same as non-consolidated, but weighting has not changed substantially.

Overview by Main Service Area Non-consolidated Businesses

## Net Sales by Service Area (Non-consolidated/Quarterly basis)

| ( $\ddagger$ thousands) | $\begin{aligned} & 2014 \text { Q4 } \\ & \text { (Oct. - Dec.) } \\ & \hline \end{aligned}$ | $\begin{aligned} & 2013 \text { Q4 } \\ & \text { (Oct. - Dec.) } \end{aligned}$ | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| Affiliate ad services for PCs | 3,125,125 | 2,835,422 | 10.2\% |
| Affiliate ad services for mobile devices | 4,792,446 | 3,255,834 | 47.2\% |
| F@N media business | 0 | 0 | - |
| Media ad sales to other companies | 80,463 | 102,234 | (21.3)\% |
| Other sales | 0 | 1,880 | - |
| Net sales | 7,998,035 | 6,195,373 | 29.1\% |



Services for PCs maintained a double-digit growth rate. Services for mobile devices continued to grow strongly.

## Net Sales by Service <br> (Non-consolidated/Quarterly basis)



Services for mobile devices accounted for $59.9 \%$ of sales, an increase of 2.8 points from the previous quarter.

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Summary

|  | 2014 Q4 <br> (Oct. - Dec.) | 2013 Q4 <br> (Oct. - Dec.) | Change |
| :--- | ---: | :--- | ---: |
| Sales (¥ thousands) | $\mathbf{3 , 1 2 5 , 1 2 5}$ | $\mathbf{2 , 8 3 5 , 4 2 2}$ | $10.2 \%$ |
| Number of operating <br> advertiser IDs | $\mathbf{2 , 6 8 5}$ | $\mathbf{2 , 4 6 9}$ | $8.7 \%$ |
| Registered partner <br> sites | $\mathbf{1 , 7 9 0 , 7 1 9}$ | $\mathbf{1 , 5 5 9 , 6 1 3}$ | $14.8 \%$ |

## Affiliate Ad Services for PCs (Non-consolidated)

Service:A8.net
Sales (Quarterly basis)


Sales decreased compared with the previous quarter for two consecutive quarters.

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Ratio of Smartphones in Affiliated Programs (Monthly basis)


The ratio of affiliated programs using smartphones is currently around $36 \%$.
Note: The above affiliated program ratios are not final and are subject to change.

## Affiliate Ad Services for PCs (Non-consolidated)

## Service: A8.net

Number of Operating Advertisers and Affiliate Sites (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of affiliate sites is growing steadily. The number of operating advertisers increased by 50 from the previous quarter.

## Affiliate Ad Services for PCs (Non-consolidated)

## Service: A8.net

New Advertiser Start-ups and Cancellations

"Change in inactive" is the difference in number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations.

The method of counting operating advertisers changed when the conditions for cancellation were made stricter, applicable from 2009 Q4 on this graph.

There was no significant change in conditions.

Affiliate Ad Services for PCs (Non-consolidated)
Service: A8.net
Average Monthly New Affiliate Site (AS) Registrations and Withdrawals


The number of new monthly registrations was substantially unchanged at nearly 9,000.

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Average Monthly Sales per Advertiser


Decreased for two consecutive quarters.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

## Services: Moba8.net, nend <br> Summary

|  | 2014 Q4 <br> (Oct. - Dec.) | 2013 Q4 <br> (Oct. - Dec.) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $4,791,755$ | $3,255,834$ | $47.2 \%$ |
| Number of operating <br> advertiser IDs | 1,629 | 1,441 | $13.0 \%$ |
| Registered partner sites | 539,291 | 345,988 | $55.9 \%$ |

Note: "Sales" in the above chart includes other sales from the operations of divisions in charge of Moba8.net and nend. "Number of operating advertiser IDs" and "Registered partner sites" are the total figures for Moba8. net and nend.

The number of operating advertiser IDs increased by 188 from the same period of the previous year.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Services: Moba8.net, nend
Sales (Quarterly basis)


Note: Includes sales of adocavo until 2012 Q4. The above figures include other sales from the operations of divisions in charge of Moba8.net and nend.
Sales of nend continue to drive results.

Affiliate Ad Services for Mobile Devices (Non-consolidated)
Services: Moba8.net, nend
Sales (Quarterly basis)


Note: The above figures are for adocavo, Moba8.net and nend only. Other sales from the operations of divisions in charge are not included.
The proportion of nend sales continues to grow.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Services: Moba8.net, nend
Composition of Sales (Monthly basis)


Note: The above figures are for adocavo, Moba8.net and nend only. Other sales from the operations of divisions in charge are not included.
Sales of Moba8.net currently account for about $10 \%$ on a monthly basis.

Affiliate Ad Services for Mobile Devices (Non-consolidated)
Service: Moba8.net
Sales (Quarterly basis)


The main cause of the decrease in sales was the termination of promotions by a large-scale advertiser. Still unable to recover.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

## Service: Moba8.net

Number of Operating Advertisers and Affiliate Sites (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
Growth continues, mainly from app advertisers.

Affiliate Ad Services for Mobile Devices (Non-consolidated)
Service: Moba8.net
New Advertiser Start-ups and Cancellations (Quarterly basis)


[^1]
## Affiliate Ad Services for Mobile Devices (Non-consolidated)

## Service: Moba8.net

Average Monthly New Affiliate Site (AS) Registrations and Withdrawals


[^2]
## Affiliate Ad Services for Mobile Devices (Non-consolidated)

## Service: Moba8.net

Average Monthly Sales per Advertiser


[^3]
## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Service: nend
Sales (Quarterly basis)


Strong growth continued.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Service: nend
Number of Operating Advertisers and Media (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by 25 from the previous quarter. The number of media exceeded 290,000.


## Affiliate Ad Services for Mobile Devices (8crops Non-consolidated) Net Sales (Quarterly basis)



Notes: 1. The above figures are non-consolidated net sales of 8 crops Inc. before elimination of consolidated intercompany transactions.
2. Sales of 8crops are recorded in "Affiliate ad sales for mobile devices" in the consolidated net sales of F@N Communications.

Sales increased 64\% compared with the previous quarter, mainly for reward-based ads. The increase was a substantial $196 \%$ compared with the same period of the previous year.

## Consolidated Group Businesses

## 8crops Inc.

```
Established: August 1, 2011
(Wholly owned by F@N Communications)
Main Business
Operates adcrops CPI* advertising
services for smartphone applications
* Cost Per Install
```

| ( $¥$ thousands) | 2014 (Full Year) | 2013 (Full Year) |
| :--- | ---: | ---: |
| Net sales | $1,776,840$ | $\mathbf{7 2 6 , 8 5 7}$ |
| Operating <br> income | 202,506 | $\mathbf{7 0 , 2 4 0}$ |
| Net income | 126,561 | 55,071 |

## Ad Japon Inc.

Established: March 1, 2012
(Wholly owned by F@N Communications)
Main Business
Design and operation of an integrated platform for global ad networks, multilingual affiliate services and a media localization business

| $(¥$ thousands) | 2014 (Full Year) | 2013 (Full Year) |
| :--- | ---: | ---: |
| Net sales | $\mathbf{8 2 7 , 2 0 7}$ | $\mathbf{4 8 1 , 6 0 7}$ |
| Operating <br> income | 52,435 | $\mathbf{1 , 8 2 7}$ |
| Net income | $\mathbf{3 9 , 5 9 2}$ | $\mathbf{2 , 6 5 7}$ |

## FAN MEDIA INC.

| Established: September 12, 2000 |
| :--- |
| Name changed from REALUS INC. |
| and business transferred from |
| meetLabo, Inc. on April 1, 2014 |
| (Wholly owned by F@N Communications) |
|  |
| Main Business |
| Operation of net media |



| ( $¥$ thousands) | 2014 (Full Year) | 2013 (Full Year) |
| :--- | ---: | ---: |
| Net sales | 346,105 | 542,340 |
| Operating <br> Income <br> (loss) | $(53,222)$ | 16,401 |
| Net income <br> (loss) | $(43,886)$ | 6,343 |



Notes: 1. The above figures are before elimination of consolidated intercompany transactions. 2. Figures for 2013 are the totals for REALUS and meetLabo.

## Reference Materials

## Management Vision

## F@N seeks to become one of the largest affiliated program network corporate groups on the globe.

We will implement our affiliate program advertising model among advertisers, affiliate site application developers (media), and consumers in order to build ad networks that result in the largest and most optimized win-win relationships.

Our model will provide sustainable benefits such as the optimization of marketing costs for advertisers, the maximization of profit for affiliate site application developers, and the reduction of consumption costs and enhanced quality of service for consumers.

We will continue to expand our global presence by involving ourselves in the production, sales and consumption cycles best suited to the Internet Era, and create added value that contributes to society.

## Company Overview

Company nameF@N Communications, Inc.
Securities code
2461 (Tokyo Stock Exchange, First Section)
Fiscal year-end
DecemberEstablished

CapitalPresident and Yasuyoshi Yanagisawa
Representative DirectorNumber of employees
Non-consolidated: $\mathbf{2 8 4}$ (as of Dec. 31, 2014; includes part-time and temp staff) Group total: 335 (as of Dec. 31, 2014; includes part-time and temp staffHeadquartersPhone
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## Disclaimer

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[^0]:    Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
    The total number of employees in the Group was 335, an increase of 45 from a year earlier.

[^1]:    A shift to smartphone advertisers is underway.

[^2]:    Registrations for smartphone media are increasing.

[^3]:    Decreases for two consecutive quarters.

