First Quarter of 2015

## Presentation of Results

May 11, 2015
F@N Communications, Inc.

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## First Quarter of 2015 <br> Performance Highlights

## First Quarter of 2015: Key Points

- Net sales were $¥ 8,271$ million and ordinary income was $¥ 1,463$ million. Both decreased substantially compared with the previous quarter.
$\square$ Lower sales and earnings were mainly the result of less robust performance at nend.
$\square$ A8.net's results were better than expected.


## Performance Highlights (Consolidated)

## Results of Operations

| (¥ thousands) | First Quarter of 2015 | First Quarter of 2014 | Year-on-Year Change | \% of Net Sales |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 8,271,909 | 7,311,165 | 13.1\% | 100\% |
| Operating income | 1,448,278 | 1,284,692 | 12.7\% | 17.5\% |
| Ordinary income | 1,463,171 | 1,299,725 | 12.6\% | 17.7\% |
| Net income | 925,536 | 801,057 | 15.5\% | 11.2\% |
| Ordinary income margin | 17.7\% | 17.8\% | $-0.1_{\text {poins }}$ | - |
| Net income per share | ¥11.96 | ¥10.47 | 14.2\% | - |
| Diluted net income per share | ¥11.87 | ¥10.26 | 15.7\% | - |

Note: The Company conducted two-for-one splits of shares of its common stock on October 1, 2013 and April 1, 2014. Net income per share and diluted net income per share are calculated as if both stock splits had occurred as of January 1, 2013.

## Performance Highlights (Non-consolidated)

Results of Operations

| (¥ thousands) | First Quarter <br> of 2015 | First Quarter <br> of 2014 | Year-on-Year <br> Change | \% of net <br> sales |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\mathbf{7 , 6 7 4 , 4 9 1}$ | $\mathbf{6 , 9 5 0 , 9 4 4}$ | $10.4 \%$ | $100 \%$ |
| Operating <br> income | $\mathbf{1 , 3 6 5 , 7 8 6}$ | $\mathbf{1 , 2 6 8 , 2 8 7}$ | $7.7 \%$ | $17.8 \%$ |
| Ordinary <br> income | $\mathbf{1 , 3 8 6 , 2 8 3}$ | $\mathbf{1 , 2 9 2 , 4 9 7}$ | $7.3 \%$ | $18.1 \%$ |
| Net income | $\mathbf{8 7 4 , 9 7 1}$ | $\mathbf{8 0 0 , 2 4 9}$ | $9.3 \%$ | $11.4 \%$ |
| Ordinary <br> income margin | $\mathbf{1 8 . 1 \%}$ | $\mathbf{1 8 . 6 \%}$ | -0.5points | - |

## Consolidated Financial Statements Balance Sheets

| (¥ thousands) | December 31, 2014 | First Quarter of 2015 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets | 15,911,394 | 14,765,192 |
| Cash and deposits | 9,426,329 | 8,704,625 |
| Notes and accounts receivable - trade | 4,435,298 | 4,031,816 |
| Securities | 1,702,824 | 1,606,378 |
| Other | 367,594 | 436,614 |
| Allowance for doubtful accounts | $(20,653)$ | $(14,241)$ |
| Fixed assets | 2,443,533 | 2,444,681 |
| Property and equipment | 172,166 | 171,230 |
| Intangible assets | 211,099 | 220,760 |
| Investments and other assets | 2,060,267 | 2,052,689 |
| Total assets | 18,354,927 | 17,209,874 |
| Liabilities and Net Assets |  |  |
| Current liabilities | 6,298,662 | 5,352,471 |
| Notes and accounts payable - trade | 3,674,452 | 3,842,815 |
| Income taxes payable | 1,577,198 | 432,923 |
| Other current liabilities | 1,047,011 | 1,076,731 |
| Long-term liabilities | 153,941 | 153,840 |
| Total liabilities | 6,452,604 | 5,506,311 |
| Total net assets | 11,902,323 | 11,703,562 |
| Total liabilities and net assets | 18,354,927 | 17,209,874 |

Decrease due to dividend and tax payments.

A decrease in receivables from a major two-month collection site customer reduced accounts receivable. Higher underlying sales (transaction volume) increased accounts payable.

Main component was
$¥ 1,734,735$ thousand in investment securities.

Main component was longterm guarantee deposits.

Decreased despite net income of $¥ 925,536$ thousand mainly because of dividend payments totaling $¥ 1,160,677$ thousand.

## Consolidated Performance Forecast

| ( $¥$ millions) | 2015 Full-Year Forecast (\%) Chang from Same Period of revevius Year) | 2015 <br> Interim Period Forecast \% Change from Same Period of Previous Year) | $2015 \text { 1Q }$ Actual | Ratio to Full-Year Forecast |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 38,700 (21.0) | 18,400 (20.7) | 8,271 | 21.4\% |
| Operating income | 7,150 (21.4) | 3,400 (21.4) | 1,448 | 20.3\% |
| Ordinary income | 7,170 (20.5) | 3,410 (20.6) | 1,463 | 20.4\% |
| Net income | 4,600 (26.7) | 2,180 (25.2) | 925 | 20.1\% |

Dividend Forecast

|  | 2015 <br> Forecast | 2014 <br> Actual |
| :--- | :---: | :---: |
| Year-end <br> dividend <br> per share | $¥ 17$ | $¥ 15$ |

Management Indicators (Quarterly Basis)

## Management Indicators (Non-consolidated/Quarterly basis) Net Sales, Ordinary Income and Ordinary Income Margin



Ordinary income has decreased compared with the previous quarter for three consecutive quarters.

## Management Indicators (Consolidated/Quarterly basis) Net Sales, Ordinary Income and Ordinary Income Margin



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3
The ordinary income margin decreased 0.6 percentage points.

## Management Indicators (Non-consolidated/Quarterly basis) <br> Number of Employees



The number of non-consolidated employees was 291, a record high. The number increased by 7 from the end of the previous quarter.

## Management Indicators (Consolidated/Quarterly basis) <br> Number of Employees



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
The total number of employees in the Group was 346, an increase of 44 from a year earlier.

## Management Indicators (Non-consolidated/Quarterly basis) <br> Cost of Sales Ratio and SG\&A Expenses Ratio



The cost of sales ratio increased 2.5 percentage points. However, the selling, general and administrative (SG\&A) expenses ratio decreased 1.5 percentage points.

## Management Indicators (Consolidated/Quarterly basis) <br> Cost of Sales Ratio and SG\&A Expenses Ratio



## Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.

The cost of sales ratio increased 2.2 percentage points, and the selling, general and administrative (SG\&A) expenses ratio decreased 1.5 percentage points.

## Management Indicators (Non-consolidated/Quarterly basis) <br> Selling, General and Administrative Expenses



Personnel and other expenses decreased absent the15th anniversary events in the previous quarter.

## Management Indicators (Consolidated/Quarterly basis) Selling, General and Administrative Expenses



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
Sales commissions decreased because of lower sales at nend.

## Management Indicators (Non-consolidated/Quarterly basis) Cost of Sales

( $¥$ thousands)


Note: Media expenses include expenses for other companies' media, nend and nex8.
Certain expenses were transferred to personnel expenses due to organizational changes. Media purchases decreased at nend, but expenses and A8.net affiliated programs increased.

## Management Indicators (Consolidated/Quarterly basis) <br> Cost of Sales

( $¥$ thousands)


Notes: 1. Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
2. Media expenses include expenses for other companies' media, nend, nex8, 8 crops and adjapon.

The trend is the same as non-consolidated, but weighting has not changed substantially.

Overview by Main Service Area Non-consolidated Businesses

## Net Sales by Service Area (Non-consolidated/Quarterly basis)

| ( $\ddagger$ thousands) | $\begin{aligned} & 2015 \text { Q1 } \\ & \text { (Jan.- Mar.) } \end{aligned}$ | $\begin{aligned} & 2014 \text { Q1 } \\ & \text { (Jan.- Mar.) } \end{aligned}$ | Increase (Decrease) |
| :---: | :---: | :---: | :---: |
| Affiliate ad services for PCs | 3,503,249 | 3,148,168 | 11.3\% |
| Affiliate ad services for mobile devices | 4,090,161 | 3,729,953 | 9.7\% |
| F@N media business | 0 | 0 | - |
| Media ad sales to other companies | 81,080 | 71,681 | 13.1\% |
| Other sales | 0 | 1,140 | - |
| Net sales | 7,674,491 | 6,950,944 | 10.4\% |



Services for PCs maintained a double-digit growth rate. Weaker sales at nend held services for mobile devices to a single-digit growth rate.

## Net Sales by Service <br> (Non-consolidated/Quarterly basis)



Services for PCs accounted for $45.6 \%$ of sales, rallying 6.5 points from the previous quarter.

## Affiliate Ad Services for PCs (Non-consolidated)

## Service: A8.net

Summary

|  | 2015 Q1 <br> (Jan.- Mar.) | 2014 Q1 <br> (Jan.- Mar.) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $\mathbf{3 , 5 0 3 , 2 4 9}$ | $\mathbf{3 , 1 4 8 , 1 6 8}$ | $11.3 \%$ |
| Number of operating <br> advertiser IDs | $\mathbf{2 , 6 3 9}$ | $\mathbf{2 , 5 0 2}$ | $5.5 \%$ |
| Registered partner <br> sites | $\mathbf{1 , 8 4 2 , 8 0 5}$ | $\mathbf{1 , 6 2 1 , 5 1 3}$ | $13.6 \%$ |

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Sales (Quarterly basis)


Sales topped $¥ 3.5$ billion and set a record.

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Ratio of Smartphones in Affiliated Programs (Monthly basis)


The ratio of affiliated programs using smartphones began growing again during the quarter and is currently around $42.8 \%$.
Note: The above affiliated program ratios are not final and are subject to change.

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Number of Operating Advertisers and Affiliate Sites (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by 46 from the previous quarter, but this was a temporary decline that was the result of some agencies going out of business.

## Affiliate Ad Services for PCs (Non-consolidated) <br> Service: A8.net

New Advertiser Start-ups and Cancellations


Note: "Change in inactive" is the difference in number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations.

> The smaller number of operating advertisers is a seasonal issue. Cancellations increased because some agencies went out of business.

## Affiliate Ad Services for PCs (Non-consolidated)

Service: A8.net
Average Monthly New Affiliate Site (AS) Registrations and Withdrawals


The number of new monthly registrations was substantially unchanged at nearly 9,000.

## Affiliate Ad Services for PCs (Non-consolidated)

## Service: A8.net

## Average Monthly Sales per Advertiser



The number of operating advertisers decreased while affiliated programs increased, resulting in record sales per advertiser.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

## Services: Moba8.net, nend

Summary

|  | 2015 Q1 <br> (Jan.- Mar.) | 2014 Q1 <br> (Jan.- Mar.) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $\mathbf{4 , 0 9 0 , 1 6 1}$ | $\mathbf{3 , 7 2 9 , 9 5 3}$ | $9.7 \%$ |
| Number of operating <br> advertiser IDs | $\mathbf{1 , 6 2 7}$ | $\mathbf{1 , 4 7 9}$ | $10.0 \%$ |
| Registered partner sites | $\mathbf{5 9 7 , 1 3 1}$ | $\mathbf{3 8 3 , 1 9 6}$ | $55.8 \%$ |

[^0]
## Affiliate Ad Services for Mobile Devices (Non-consolidated) <br> Services: Moba8.net, nend <br> Sales (Quarterly basis)



Note: Includes sales of adocavo until 2012 Q4. The above figures include sales of Moba8.net, nend and nex8 and other sales of services related to these companies.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Services: Moba8.net, nend
Sales (Quarterly basis)


Note: The above figures are for adocavo, Moba8.net and nend only. Other sales of services related to these companies and sales of nex8 are not included.
Sales of moba8 decreased but appear to have bottomed. Sales of nend decreased.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Services: Moba8.net, nend
Composition of Sales (Monthly basis)


Note: The above figures are for adocavo, Moba8.net and nend only. Other sales of services related to these companies and sales of nex8 are not included.

Moba8 accounted for a somewhat larger proportion of sales because of lower sales at nend.

Affiliate Ad Services for Mobile Devices (Non-consolidated)
Service: Moba8.net
Sales (Quarterly basis)


The main cause of the decrease in sales was the termination of promotions by a large-scale advertiser. Sales appear to have bottomed in Q1.

Affiliate Ad Services for Mobile Devices (Non-consolidated)
Service: Moba8.net
Number of Operating Advertisers and Affiliate Sites (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of advertisers was flat due to seasonal factors.

Affiliate Ad Services for Mobile Devices (Non-consolidated)
Service: Moba8.net
New Advertiser Start-ups and Cancellations (Quarterly basis)


The increase in cancellations was relatively large because inactive accounts were reclassified.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Service: Moba8.net
Average Monthly New Affiliate Site (AS) Registrations and Withdrawals


The trend has not changed significantly.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

## Service: Moba8.net

Average Monthly Sales per Advertiser


[^1]Affiliate Ad Services for Mobile Devices (Non-consolidated) Service: nend
Sales (Quarterly basis)


Sales missed plan because of rising costs to acquire advertisers with the largest budgets, and a new game site expected to generate significant sales was not released.

## Affiliate Ad Services for Mobile Devices (Non-consolidated)

Service: nend
Number of Operating Advertisers and Media (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by 1 from the previous quarter. Traffic is trending upward, with the number of media exceeding 340,000 .


Sales per advertiser decreased significantly.

## Affiliate Ad Services for Mobile Devices (8crops Non-consolidated) Net Sales (Quarterly basis)



Notes: 1. The above figures are non-consolidated net sales of 8 crops Inc. before elimination of consolidated intercompany transactions.
2. Sales of 8 crops are recorded in "Affiliate ad sales for mobile devices" in the consolidated net sales of $\mathrm{F} @ \mathrm{~N}$ Communications.

Sales were off following robust growth in the previous quarter and due to seasonal factors. Sales more than doubled compared with the same period of the previous year.

Consolidated Group Businesses

## 8crops Inc.

Established: August 1, 2011<br>(Wholly owned by F@N Communications)<br>Main Business<br>Operates adcrops CPI* advertising services for smartphone applications<br>* Cost Per Install

| (¥ thousands) | 2015 <br> $\mathbf{1 Q}$ | $\mathbf{2 0 1 4}$ <br> Full Year |
| :--- | ---: | ---: |
| Net sales | $\mathbf{5 4 5 , 9 5 2}$ | $\mathbf{1 , 7 7 6 , 8 4 0}$ |
| Operating <br> income | $\mathbf{6 5 , 7 4 2}$ | $\mathbf{2 0 2 , 5 0 6}$ |
| Net income | $\mathbf{4 0 , 4 3 7}$ | $\mathbf{1 2 6 , 5 6 1}$ |

## Ad Japon Inc.

Established: March 1, 2012 (Wholly owned by F@N Communications)

Main Business
Design and operation of an integrated platform for global ad networks, multilingual affiliate services and a media localization business

| ( $¥$ thousands) | 2015 <br> QQ | 2014 <br> Full Year |
| :--- | ---: | ---: |
| Net sales | $\mathbf{2 5 5 , 5 6 9}$ | $\mathbf{8 2 7 , 2 0 7}$ |
| Operating <br> income | $\mathbf{1 5 , 8 1 4}$ | $\mathbf{5 2 , 4 3 5}$ |
| Net income | $\mathbf{9 , 5 8 2}$ | $\mathbf{3 9 , 5 9 2}$ |

Note: The above figures are before elimination of consolidated intercompany transactions.

## FAN MEDIA INC.

| Established: September 12, 2000 |
| :--- |
| Name changed from REALUS INC. and |
| business transferred from meetLabo, Inc. |
| on April 1, 2014 |
| (Wholly owned by F@NCommunications) |
|  |
| Main Business |
| Operation of net media |



| (¥ thousands) | $\mathbf{2 0 1 5}$ <br> $\mathbf{1 Q}$ | $\mathbf{2 0 1 4}$ <br> Full Year |
| :--- | :---: | :---: |
| Net sales | $\mathbf{9 2 , 5 9 2}$ | $\mathbf{3 4 6 , 1 0 5}$ |
| Operating <br> Income <br> (loss) | $\mathbf{( 3 3 3 )}$ | $\mathbf{( 5 3 , 2 2 2 )}$ |
| Net income <br> (loss) | $\mathbf{( 1 , 0 7 4 )}$ | $\mathbf{( 4 3 , 8 8 6 )}$ |



[^2]
## Reference Materials

## Management Vision

## F@N seeks to become one of the largest affiliated program network corporate groups on the globe.

We will implement our affiliate program advertising model among advertisers, affiliate site application developers (media), and consumers in order to build ad networks that result in the largest and most optimized win-win relationships.

Our model will provide sustainable benefits such as the optimization of marketing costs for advertisers, the maximization of profit for affiliate site application developers, and the reduction of consumption costs and enhanced quality of service for consumers.

We will continue to expand our global presence by involving ourselves in the production, sales and consumption cycles best suited to the Internet Era, and create added value that contributes to society.

## Company Overview

- Company name
- Securities code
- Fiscal year-end
- Established
- Capital
- President and Representative Director
- Number of employees
- Headquarters
- Phone
- Fax

F@N Communications, Inc.
2461 (Tokyo Stock Exchange, First Section)
December
October 1, 1999
¥1,119.4 million (As of March 31, 2015)

Yasuyoshi Yanagisawa

Non-consolidated: 291
Group total: 346
(as of March 31, 2015; includes part-time and temp staff)

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## Disclaimer

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[^0]:    Note: Sales figures include sales of Moba8.net, nend and nex8 and other sales of services related to these companies. "Number of operating advertiser IDs" and "Registered partner sites" are the total figures for Moba8.net and nend.

    The number of operating advertiser IDs increased by 148 from the same period of the previous year.

[^1]:    Decreases for three consecutive quarters.

[^2]:    Notes: The above figures are before elimination of consolidated intercompany transactions.

