Fourth Quarter of 2015
Presentation of Results
February 9, 2016
F@N Communications, Inc.

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## Fourth Quarter of 2015 <br> Performance Highlights

## Fourth Quarter of 2015: Key Points

$\square$ Net sales increased 2.7\% compared with the same period of the previous year to ¥8,945 million, but ordinary income decreased $8.0 \%$ to $¥ 1,468$ million. Net sales decreased 5.8\% compared with the previous quarter and ordinary income decreased 11.0\%.

■Smartphone advertising results for nend, adcrops and others were lower than expected.
$\square$ A8.net results remained solid.

## Consolidated Results of Operations

| ( $¥$ thousands) | $2015$ <br> Full Year | $2014$ <br> Full Year | Year-on-Year Change | \% of Net Sales |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 35,789,555 | 31,990,509 | 11.9\% | 100\% |
| Operating income | 6,114,214 | 5,889,772 | 3.8\% | 17.1\% |
| Ordinary income | 6,179,856 | 5,948,530 | 3.9\% | 17.3\% |
| Net income | 3,950,014 | 3,630,523 | 8.8\% | 11.0\% |
| Ordinary income margin | 17.3\% | 18.6\% | -1.3 poins | - |
| Net income per share | $¥ 50.95$ | ¥47.14 | 8.1\% | - |
| Diluted net income per share | ¥50.70 | ¥46.54 | 8.9\% | - |

## Consolidated Balance Sheets

## Performance Highlights

| ( $¥$ thousands) | December 31, 2014 | December 31, 2015 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets | 15,911,394 | 18,949,251 |
| Cash and deposits | 9,426,329 | 12,507,446 |
| Notes and accounts receivable - trade | 4,435,298 | 4,331,781 |
| Securities | 1,702,824 | 1,766,002 |
| Other | 367,594 | 359,033 |
| Allowance for doubtful accounts | $(20,653)$ | $(15,012)$ |
| Fixed assets | 2,443,533 | 2,284,428 |
| Property and equipment | 172,166 | 275,499 |
| Intangible assets | 211,099 | 223,702 |
| Investments and other assets | 2,060,267 | 1,785,225 |
| Total assets | 18,354,927 | 21,233,679 |
| Liabilities and Net Assets |  |  |
| Current liabilities | 6,298,662 | 6,349,889 |
| Notes and accounts payable - trade | 3,674,452 | 4,344,564 |
| Income taxes payable | 1,577,198 | 1,172,093 |
| Other current liabilities | 1,047,011 | 833,230 |
| Long-term liabilities | 153,941 | 142,540 |
| Total liabilities | 6,452,604 | 6,492,429 |
| Total net assets | 11,902,323 | 14,741,250 |
| Total liabilities and net assets | 18,354,927 | 21,233,679 |

FAN MEDIA recognized impairment loss of $¥ 42,302$ thousand.

Increase of $¥ 180,678$ thousand because nend added servers.

Main component was
$¥ 1,538,802$ thousand in
investment securities.

Increase in affiliated programs due to factors including growth in A8.net sales.

Main component was long-term guarantee deposits.

Main factors were dividend payments of $¥ 1,160,677$ thousand and net income of $¥ 3,950,014$ thousand.

## Consolidated Performance Forecast

| ( $¥$ millions) | 2016 Full-Year Forecast (\% Change rrom Same Period of Previous Year) | 2016 <br> Interim Period Forecast <br> \% Change from <br> Same Period of Previous Year) | $2015$ <br> Full Year Results |
| :---: | :---: | :---: | :---: |
| Net sales | 38,000 (6.2) | 18,500 (6.7) | 35,789 |
| Operating income | 6,200 (1.4) | 2,960 (-2.2) | 6,114 |
| Ordinary income | 6,240 (1.0) | 3,000 (-2.0) | 6,179 |
| Net income | 4,170 (5.6) | 2,000 (2.6) | 3,950 |

Dividend Forecast

|  | 2016 <br> Forecast | 2015 <br> Actual |
| :--- | :---: | :---: |
| Year-end <br> dividend <br> per share |  |  |

## Management Indicators (Quarterly Basis)

## Net Sales, Ordinary Income and Ordinary Income Margin (Consolidated/Quarterly basis)



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
Ordinary income margin decreased 1 percentage point compared with the previous quarter to the $16 \%$ range for the first time in 12 quarters.

## Number of Employees <br> (Consolidated/Quarterly basis)

## Management Indicators



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
The total number of employees in the Group was 349, an increase of 14 from the same period of the previous year but a decrease of 12 compared with the previous quarter.

## Cost of Sales Ratio and SG\&A Expenses Ratio (Consolidated/Quarterly basis)

## Management Indicators



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
The cost of sales ratio increased 1.3 percentage points, but the selling, general and administrative (SG\&A) expenses ratio decreased 0.2 percentage points.

## Selling, General and Administrative Expenses (Consolidated/Quarterly basis)

## Management Indicators



Note: Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
Sales commissions decreased because sales decreased.

## Cost of Sales

## Management Indicators



Notes: 1. Data are non-consolidated to 2011 Q2 and consolidated from 2011 Q3.
2. Media expenses include expenses for other companies' media, nend, nex8, 8 crops and adjapon.

Moba8 cost of sales ratio increased. Higher-cost segments tend to account for a higher percentage of A8.net sales.

## Overview by Main Service Area

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)

| ( $\ddagger$ housands) | $\begin{aligned} & 2015 \text { Q4 } \\ & \text { (Oct. - Dec.) } \end{aligned}$ | $\begin{aligned} & 2014 \text { Q4 } \\ & \text { (Oct. - Dec.) } \end{aligned}$ | Change |
| :---: | :---: | :---: | :---: |
| CPA Ad Network Business | 5,317,134 | 4,320,458 | 23.1\% |
| CPC/Targeting Ad Network Business | 3,471,344 | 4,240,324 | -18.1\% |
| Others | 157,258 | 152,309 | 3.2\% |
| Total net sales | 8,945,737 | 8,713,091 | 2.7\% |

Main services of CPA Ad Network Business: A8.net, Moba8.net, adcrops
Main services of CPC/Targeting Ad Network Business: nend, nex8
Main services of Others: Own media operations, advertising agency (own media operations is consolidated), others

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)



## CPA Ad Network Business

|  | 2015 Q4 <br> (Oct. - Dec.) |  | 2014 Q4 <br> (Oct. - Dec.) |
| :--- | ---: | ---: | ---: |
| Change |  |  |  |
| Sales (¥ thousands) | $\mathbf{4 , 4 2 1 , 9 1 7}$ | $\mathbf{3 , 1 2 5 , 1 2 5}$ | $41.5 \%$ |
| Number of operating <br> advertiser IDs | $\mathbf{2 , 9 0 7}$ | $\mathbf{2 , 7 3 9}$ | $6.1 \%$ |
| Number of registered <br> partner sites | $\mathbf{1 , 9 5 7 , 9 4 5}$ | $\mathbf{1 , 7 9 0 , 7 1 9}$ | $9.3 \%$ |

The figures for sales are before elimination of consolidated intercompany transactions.
The number of operating advertiser IDs increased by 168 from the same period of the previous year.

## A8.net

Net Sales (Quarterly basis)


The figures for sales are before elimination of consolidated intercompany transactions.
Sales remained firm even though they were lower compared with the previous quarter.

## A8.net

Ratio of Smartphones in Affiliated Programs (Monthly basis)


The ratio of affiliated programs using smartphones hasn't grown as much as expected since passing $50 \%$.
Note: The above affiliated program ratios are not final and are subject to change.

## CPA Ad Network Business

## A8.net

Number of Operating Advertisers and Affiliate Sites (Quarterly basis)


Notes: 1. The number of operating advertisers is as of the final month of each quarter.
2. The number of overseas advertisers is included from 2014 Q3.

The number of operating advertisers increased by 90 from the previous quarter. The number of overseas operating advertisers was 107.

## A8.net

## CPA Ad Network Business

New Advertiser Start-ups and Cancellations


Note: "Change in inactive" is the difference in number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations.

The quarter ended December 31, 2015 had the most new advertiser start-ups at 272.

## A8.net

Average Monthly New Affiliate Site (AS) Registrations and Withdrawals


New registrations did not fluctuate much month to month.

## A8.net

Average Monthly Sales per Advertiser


Average monthly sales per advertiser remained high despite a slight decline in the fourth quarter.

## Moba8.net Summary

## CPA Ad Network Business

|  | 2015 Q4 <br> (Oct. - Dec.) |  | 2014 Q4 <br> (Oct. - Dec.) |
| :--- | ---: | ---: | ---: |
| Change |  |  |  |
| Sales (¥ thousands) | 538,001 | 542,789 | $-0.9 \%$ |
| Number of operating <br> advertiser IDs | $\mathbf{1 , 1 3 1}$ | $\mathbf{1 , 1 4 8}$ | $-1.5 \%$ |
| Number of registered <br> partner sites | $\mathbf{2 6 1 , 5 9 8}$ | $\mathbf{2 4 8 , 8 9 4}$ | $5.1 \%$ |

The figures for sales are before elimination of consolidated intercompany transactions.
Sales improved to about the same level as in the same period of the previous year.

## Moba8.net

Net Sales (Quarterly basis)


The figures for sales are before elimination of consolidated intercompany transactions.
Conditions remain challenging, but we think sales hit bottom in Q3.

## CPA Ad Network Business

## Moba8.net

Number of Operating Advertisers and Affiliate Sites (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased because we eliminated underperforming promotions.

## CPA Ad Network Business

## Moba8.net

New Advertiser Start-ups and Cancellations (Quarterly basis)


[^0]
## CPA Ad Network Business

## Moba8.net

Average Monthly New Affiliate Site (AS) Registrations and Withdrawals


The trend has not changed significantly.

## Moba8.net

## CPA Ad Network Business

Average Monthly Sales per Advertiser


There were no major changes.

## 8crops <br> Net Sales (Quarterly basis)



Notes: 1. The above figures are non-consolidated net sales of 8 crops Inc. before elimination of consolidated intercompany transactions.
2. Sales of 8crops are recorded in "CPA Ad Network Business" in the consolidated sales of F@N Communications.

Sales decreased a significant $52.2 \%$ compared with the same period of the previous year after decreasing in four consecutive quarters.

## nend <br> Summary

## CPC/Targeting Ad Network Business

|  | 2015 Q4 <br> (Oct. - Dec.) |  | 2014 Q4 <br> (Oct. - Dec.) |
| :--- | ---: | ---: | ---: |

The figures for sales are before elimination of consolidated intercompany transactions.
Note: Figures are those of nend only, and do not include other services.

[^1]
## nend

## CPC/Targeting Ad Network Business

## Net Sales (Quarterly basis)



The figures for sales are before elimination of consolidated intercompany transactions.
Sales decreased substantially compared with the previous quarter.

## nend

## CPC/Targeting Ad Network Business

Number of Operating Advertisers and Media (Quarterly basis)


Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by 50 compared with the previous quarter.

## nend

## CPC/Targeting Ad Network Business

## Average Monthly Sales per Advertiser



[^2]
## CPC/Targeting Ad Network Business

nex8
Net Sales (Quarterly basis)


The figures for sales are before elimination of consolidated intercompany transactions.
Growth is below plan, so we need to take immediate corrective action.

## Consolidated Group Businesses

## 8crops Inc.

Established: August 1, 2011
(Wholly owned by F@N Communications)
Main Business
Operation of adcrops CPI* advertising services for smartphone applications

* Cost Per Install

| (\% housanass) | 2015 <br> Full Year | 2014 <br> Full Year |
| :--- | ---: | ---: |
| Net sales | $1,833,074$ | $1,776,840$ |
| Operating <br> income | 176,560 | 202,506 |
| Net income | 111,245 | 126,561 |

Note: The above figures are before elimination of consolidated intercompany transactions.

## Ad Japon Inc.

Established: March 1, 2012
(Wholly owned by F@N
Communications)
Main Business
Design and operation of an integrated platform for global ad networks, multilingual affiliate services and a
adjapon media localization business

| (\% thousands) | $\mathbf{2 0 1 5}$ <br> Full Year | 2014 <br> Full Year |
| :--- | ---: | ---: |
| Net sales | $\mathbf{9 1 1 , 3 7 1}$ | $\mathbf{8 2 7 , 2 0 7}$ |
| Operating <br> income | $\mathbf{6 9 , 0 0 2}$ | $\mathbf{5 2 , 4 3 5}$ |
| Net income | $\mathbf{4 3 , 5 4 5}$ | $\mathbf{3 9 , 5 9 2}$ |

Note: The above figures are before elimination of consolidated intercompany transactions.

## FAN MEDIA INC.

Established: September 12, 2000 Name changed from REALUS INC. and business transferred from meetLabo, Inc. on April 1, 2014 (Wholly owned by F@N Communications)

Main Business


Operation of net media

| (4thousands) | 2015 <br> Full Year | 2014 <br> Full Year |
| :--- | ---: | ---: |
| Net sales | $\mathbf{3 2 8 , 1 2 1}$ | $\mathbf{3 4 6 , 1 0 5}$ |
| Operating <br> income <br> (loss) | $\mathbf{( 1 9 , 8 3 6 )}$ | $\mathbf{( 5 3 , 2 2 2 )}$ |
| Net income <br> (loss) | $\mathbf{( 6 5 , 3 3 3 )}$ | $\mathbf{( 4 3 , 8 8 6 )}$ |



Note: The above figures are before elimination of consolidated intercompany transactions.

## Stock Information

## Stock Information

## Stock Information

## Number of Individual Shareholders and Percentage of Shares Held by Foreign Shareholders



Reference Materials on Former Service Areas

## Reference: Net Sales by Service Area (Former Service Areas) (Consolidated/Quarterly basis)

Reference Materials on Former Service Areas

| ( $¥$ thousands) | 2015 Q4 <br> (Oct. - Dec.) | 2014 Q4 <br> (Oct. - Dec.) | Change |
| :--- | ---: | ---: | ---: |
| Affiliate ad services <br> for PCs | $\mathbf{4 , 4 2 0 , 4 0 5}$ | $\mathbf{3 , 1 2 2 , 3 8 4}$ | $41.6 \%$ |
| Affiliate ad services <br> for mobile devices | $4,368,073$ | $5,438,398$ | $-19.7 \%$ |
| F@N media business | 73,200 | 71,846 | $1.9 \%$ |
| Media ad sales to <br> other companies | 83,988 | 80,463 | $4.4 \%$ |
|  | 69 |  | 0 |
| Other sales | $8,945,737$ | $8,713,091$ | $2.7 \%$ |



## Reference: Net Sales by Service (Former Service Areas) (Consolidated/Quarterly basis)

## Reference Materials on Former Service Areas



## Reference Materials

## Management Vision

## F@N seeks to become one of the largest affiliated program network corporate groups on the globe.

We will implement our affiliate program advertising model among advertisers, affiliate site application developers (media), and consumers in order to build ad networks that result in the largest and most optimized win-win relationships.

Our model will provide sustainable benefits such as the optimization of marketing costs for advertisers, the maximization of profit for affiliate site application developers, and the reduction of consumption costs and enhanced quality of service for consumers.

We will continue to expand our global presence by involving ourselves in the production, sales and consumption cycles best suited to the Internet Era, and create added value that contributes to society.

## Company Overview

Company nameSecurities code

Fiscal year-endEstablished
Capital
$\square$ President and
Representative DirectorNumber of employees
Non-consolidated: 297

## Group total: 349

(As of December 31, 2015; includes part-time and temp staff)
Aoyama Diamond Building
1-1-8, Shibuya, Shibuya-ku, Tokyo 150-0002, Japan +81-3-5766-3530 (IR)
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## Disclaimer

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[^0]:    There were numerous advertiser cancellations because we eliminated underperforming programs.

[^1]:    Sales decreased significantly compared with the same period of the previous year.

[^2]:    Sales per company is also trending downward.

