Second Quarter of 2017
Presentation of Results
August 9, 2017
F@N Communications, Inc.

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## Second Quarter of 2017 <br> Performance Highlights

## Second Quarter of 2017: Key Points

- Q2 net sales were a record $¥ 9,987$ million.
- Net sales and operating income for the first six months of 2017 increased to record highs.

■ A8.net maintained robust growth in sales, which increased 15.4\% year on year.

- CPC/targeting services continued to underperform, but sales increased year on year.


## Consolidated Results of Operations

| (¥ thousands) | 2017 Q2 | 2016 Q2 | Year-on-Year <br> Change | \% of Net <br> Sales |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $19,858,313$ | $18,764,259$ | $5.8 \%$ | $100 \%$ |
| Operating income | $3,095,910$ | $2,930,903$ | $5.6 \%$ | $15.6 \%$ |
| Ordinary income | $3,107,093$ | $2,981,452$ | $4.2 \%$ | $15.6 \%$ |
| Profit attributable to <br> owners of parent | $2,331,595$ | $1,954,302$ | $19.3 \%$ | $11.7 \%$ |
| Ordinary income <br> margin | $15.6 \%$ | $15.9 \%$ | -0.3 points | - |
| Net income per <br> share | $¥ 30.38$ | $¥ 25.38$ | $19.7 \%$ | - |
| Diluted net income per <br> share | $¥ 30.31$ | $¥ 25.30$ | $19.8 \%$ | - |

## Consolidated Balance Sheets

## Performance Highlights

| ( $¥$ thousands) | December 31, 2016 | June 30, 2017 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets | 20,896,081 | 21,636,098 |
| Cash and deposits | 14,544,263 | 15,505,102 |
| Notes and accounts receivable - trade | 4,544,032 | 4,792,102 |
| Securities | 1,245,375 | 996,956 |
| Other | 576,172 | 354,989 |
| Allowance for doubtful accounts | $(13,761)$ | $(13,052)$ |
| Fixed assets | 2,417,953 | 3,114,525 |
| Property and equipment | 205,755 | 276,499 |
| Intangible assets | 268,171 | 296,198 |
| Investments and other assets | 1,944,026 | 2,541,828 |
| Total assets | 23,314,035 | 24,750,623 |
| Liabilities and Net Assets |  |  |
| Current liabilities | 6,513,452 | 6,993,675 |
| Notes and accounts payable - trade | 4,738,384 | 5,084,563 |
| Income taxes payable | 841,825 | 815,592 |
| Other current liabilities | 933,242 | 1,093,517 |
| Long-term liabilities | 162,697 | 153,415 |
| Total liabilities | 6,676,150 | 7,147,090 |
| Total net assets | 16,637,885 | 17,603,533 |
| Total liabilities and net assets | 23,314,035 | 24,750,623 |

## Consolidated Performance Forecast

## Performance Highlights

| ( $\ddagger$ millions) | 2017 <br> Full-Year <br> Forecast <br> \% Change from Same Period of Previous Year) | 2017 <br> Interim Period <br> Forecast <br> (\% Change from Same Period of Previous Year) | 2017 <br> Interim Period Actual | Progress <br> (\% of Full-Year Forecast) |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 40,358 (7.6) | 19,858 (5.8) | 19,858 | 49.2\% |
| Operating income | 6,295 (8.1) | 3,095 (5.6) | 3,095 | 49.2\% |
| Ordinary income | 6,327 (7.3) | 3,107 (4.2) | 3,107 | 49.1\% |
| Profit attributable to owners of parent | 4,551(16.3) | 2,331 (19.3) | 2,331 | 51.2\% |

Note: Adjusted full-year forecast as of August 1, 2017
Dividend Forecast

|  | 2017 <br> Forecast | 2016 <br> Actual |
| :--- | :---: | :---: |
| Year-end dividend <br> per share | $¥ 19$ | $¥ 18$ |

## Management Indicators

 (Quarterly Basis)
## Net Sales, Ordinary Income and Ordinary Income Margin(Consolidated/Quarterly basis)



Net sales increased to a record high for the second consecutive quarter. The ordinary income margin decreased 0.2 percentage points compared with 2017 Q1.

## Number of Employees (Consolidated/Quarterly basis)

## Management Indicators



The total number of employees in the Group was the highest ever at 405, an increase of 17 compared with 2016 Q2 and an increase of 19 compared with 2017 Q1.

## Cost of Sales Ratio and SG\&A Expenses Ratio(Consolidaated/Quarterly basis)

## Management Indicators



The cost of sales ratio increased 0.1 percentage points compared with 2017 Q1. The selling, general and administrative (SG\&A) expenses ratio was unchanged.

## Selling, General and Administrative Expenses (Consolidated/Quarterly basis)

## Management Indicators



Other expenses consist largely of depreciation expenses, equipment and supplies expenses, recruiting and education expenses, and taxes (primarily corporate income taxes).
Personnel expenses increased due to factors including the addition of 22 new employees and higher salaries.

## Cost of Sales

 (Consolidated/Quarterly basis)

Media expenses consist of nend, nex8, adcrops, medi8, and other companies. The seed App is included in Moba8.net affiliated programs.
Purchasing increased at A8.net due to higher sales and accounted for a larger percentage of net sales.

Overview by Main Service Area

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)

| ( thousands) | 2017 Q2 <br> (April - June) | 2016 Q2 <br> (April -June) | Change |
| :--- | :---: | :---: | :---: |
| CPA Ad Network <br> Business | $6,725,060$ | $6,313,802$ | $6.5 \%$ |
| CPC/Targeting Ad <br> Network Business | $\mathbf{3 , 2 6 2 , 6 8 7}$ | $\mathbf{3 , 0 9 6 , 9 0 5}$ | $5.4 \%$ |
| Total net sales | $9,987,748$ | $\mathbf{9 , 4 1 0 , 7 0 8}$ | $6.1 \%$ |

Main services of CPA Ad Network Business: A8.net, Moba8.net, adcrops, seed App, own media operations, ad agency, viidle, others

Main services of CPC/Targeting Ad Network Business: nend, nex8, medi8, others


Note: Other companies' media and advertising sales and Fan Media Inc.'s own media business were formerly included in Others. Beginning 2017 Q1, they are included in CPA Ad Network Business and CPC/Targeting Ad Network Business.

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)



The CPA Ad Network Business accounted for a slightly larger share of net sales.

## A8.net Summary

|  | 2017 Q2 <br> (April - June) | 2016 Q2 <br> (April - June) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $5,992,936$ | $5,208,632$ | $15.1 \%$ |
| Number of operating <br> advertiser IDs | 3,370 | 3,049 | $10.5 \%$ |
| Number of registered <br> partner sites | $2,262,275$ | $2,059,390$ | $9.9 \%$ |

## A8.net

## Net Sales (Quarterly basis)



Sales before elimination of consolidated intercompany transactions.
Net sales rose to a record high.

## A8.net

Ratio of Smartphones in Affiliated Programs (Monthly basis)


The ratio of affiliated programs using smartphones increased to about $60 \%$. We continue to emphasize smartphones.
Note: The above affiliated program ratios are not final and are subject to change.

## A8.net

## CPA Ad Network Business

## Number of Operating Advertisers and Media



Notes: 1. The number of operating advertisers is as of the final month of each quarter.
2. The number of overseas advertisers is included from 2014 Q3.

The number of operating advertisers increased by 52 from the previous quarter.
The number of overseas operating advertisers increased by 7 from 2017 Q1 to 220 . Net sales were approximately $¥ 60$ million.

## A8.net

## CPA Ad Network Business

## New Advertiser Start-ups and Cancellations



Note: "Change in inactive" is the difference in number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations.
New advertiser start-ups dipped.

## A8.net

## CPA Ad Network Business

## Monthly Averages for New Media Registrations and Withdrawals



Monthly new media registrations are trending upward.

## A8.net

CPA Ad Network Business

## Average Monthly Sales per Advertiser



Average monthly sales per advertiser are at record-high levels.

## Moba8.net Summary

|  | 2017 Q2 <br> (April - June) | 2016 Q2 <br> (April-June) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | 42,691 | 530,751 | $-92.0 \%$ |
| Number of operating <br> advertiser IDs | 102 | 1,107 | $-90.8 \%$ |
| Number of registered <br> partner sites | 279,122 | 270,126 | $3.3 \%$ |

## Sales before elimination of consolidated intercompany transactions.

The figures for sales are for Moba8.net only, and do not include sales of other services.
Sales are scheduled to end and we have not acquired new services. We are migrating existing advertisers to A8.net.

## Moba8.net

## Net Sales (Quarterly basis)



Sales before elimination of consolidated intercompany transactions.
The figures for sales are for Moba8.net only, and do not include sales of other services.
We are optimizing the allocation of Moba8.net's sales resources to other services.

## Moba8.net

## Net Sales (Quarterly basis)



Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers has decreased significantly.

## Moba8.net

## New Advertiser Start-ups and Cancellations

(Quarterly basis)


## Moba8.net

## CPA Ad Network Business

## Monthly Averages for New Media Registrations and Withdrawals



## Moba8.net

## Average Monthly Sales per Advertiser



We are closing this business.

## adcrops

Net Sales (Quarterly basis)


Notes: 1. Figures through 2016 Q4 are sales prior to the absorption merger before elimination of consolidated intercompany transactions for 8 crops only. 2. adcrops sales are recognized in F@N Communications' CPA Ad Network Business.

## nend Summary

## CPC/Targeting Ad Network Business

|  | 2017 Q2 <br> (April - June) | 2016 Q2 <br> (April - June) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $2,542,719$ | $2,408,165$ | $5.6 \%$ |
| Number of operating <br> advertiser IDs | 367 | 427 | $-14.1 \%$ |
| Number of registered <br> partner sites | 769,649 | 618,436 | $24.5 \%$ |

Sales before elimination of consolidated intercompany transactions.
Note: Figures are those of nend only, and do not include other services.

Sales increased compared with the same period of the previous year, though slightly.

## nend

CPC/Targeting Ad Network Business

## Net Sales (Quarterly basis)



Sales before elimination of consolidated intercompany transactions.
Net sales increased compared with 2017 Q1.

## nend

## CPC/Targeting Ad Network Business

## Number of Operating Advertisers and Media (Quarterly basis)



Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by 58 compared with the previous quarter. On a monthly basis, however, the number of operating advertisers was 348 for January, 371 for February, 425 for March, 386 for April, 368 for May, 367 for June and 385 for July. The trend was basically unchanged aside from the spike in demand at the end of the fiscal year for many operating advertisers.

## nend <br> Average Monthly Sales per Advertiser

## CPC/Targeting Ad Network Business



Average monthly sales per advertiser was approximately $¥ 2,300$ thousand.

## nex8 <br> Net Sales (Quarterly basis)



Sales before elimination of consolidated intercompany transactions.
We are steadily adding operating advertisers with a focus on dynamic retargeting.

## Consolidated Group Businesses

## Ad Japon Inc.

> Established: March 1, 2012 (Wholly owned by F@N Communications)  Main Businesses Design and operation of an integrated platform for global ad networks, multilingual affiliate services and a media localization business

| (¥thousands) | 2017 <br> First Two <br> Quarters | 2016 <br> Full Year |
| :--- | ---: | ---: |
| Net sales | 577,246 | $1,008,707$ |
| Operating income (loss) | $(226)$ | 71,827 |
| Profit (loss) attributable to <br> owners of parent | $(3,615)$ | 53,847 |

Note: The above figures are before elimination of consolidated intercompany transactions.

## FAN MEDIA INC.

Absorption merger on May 1, 2017
Established: September 12, 2000
Name changed from REALAS INC. and assumed the business of meetLabo, Inc. on April

## © fanmedia

 1, 2014. (Wholly owned by F@N Communications)Main Businesses
Website and application media operation, content planning and editing, and internet advertising

| (¥thousands) | 2017 Q1 | 2016 Full Year |
| :--- | ---: | ---: |
| Net sales | $\mathbf{9 8 , 1 3 2}$ | 395,757 |
| Operating income <br> (loss) | $\mathbf{( 7 , 3 0 9 )}$ | $\mathbf{( 3 3 , 0 9 3 )}$ |
| Profit (loss) <br> attributable to <br> owners of parent | 331,011 | $\mathbf{( 3 5 , 5 3 3 )}$ |



Note: The above figures are before elimination of consolidated intercompany transactions.

## Seesaa Inc.

## Became a subsidiary on July 3, 2017

Established: October 2003
(Wholly owned by F@N Communications)

## Seesaa

## Main Businesses

Development, operation and sales of blog systems, planning, development and sales of smartphone applications, and management of own media

| ( $¥$ thousands) | Year ended Sept. 30, <br> 2016 | Year ended Sept. 30, <br> 2015 |
| :--- | ---: | ---: |
| Net sales | 883,224 | 867,655 |
| Operating income | 207,347 | 281,882 |
| Profit attributable to <br> owners of parent | 143,608 | 181,360 |



Note: The above results are prior to consolidation.

## Stock Information

## Stock Information

## Number of Individual Shareholders and

 Percentage of Shares Held by Foreign Shareholders

Reference Materials

## Management Vision

## F@N seeks to become one of the largest affiliated program network corporate groups in the world.

We build ad networks that bring a performance marketing advertising model to advertisers, affiliate site application developers (media), and consumers, resulting in optimal win-win-win relationships.

Our model provides sustainable benefits such as the optimization of marketing costs for advertisers, the maximization of profit for affiliate site application developers, and the reduction of consumption costs and enhanced quality of service for consumers.

We are the world's largest corporate group that structures ad networks committed to effective advertisements. We contribute to society by creating new added value in the cycle of production, sales, and consumption that is changing with the Internet.

## Company Overview

- Company name
$\square$ Securities code
Fiscal year-end
■ Established
- Capital

President and
Representative Director
Number of employeesHeadquarters
Phone
Fax

F@N Communications, Inc.
2461 (Tokyo Stock Exchange, First Section)
December
October 1, 1999
$¥ 1,142.16$ million (As of June 30, 2017)
Yasuyoshi Yanagisawa

Non-consolidated: 403
Group total: 415
(As of June 30, 2017; includes part-time and temp staff)
Aoyama Diamond Building
1-1-8, Shibuya, Shibuya-ku, Tokyo 150-0002, Japan
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