Fourth Quarter of 2017
Presentation of Results
February 9, 2018
F@N Communications, Inc.

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Fourth Quarter of 2017
Performance Highlights

■Q4 net sales were $¥ 8,848$ million, falling $14.9 \%$ compared with 2017 Q3 and 5.4\% compared with 2016 Q4.

■Q4 ordinary income declined sharply to $¥ 1,129$ million, down 27.4\% compared with 2017 Q3 and 20.9\% compared with 2016 Q4.
$\square$ Conditions in the online advertising market are changing dramatically, forcing us to make changes to our performance marketing business model.

## Consolidated Results of Operations

## Performance Highlights

| ( $¥$ thousands) | $2017$ <br> Full Year | $2016$ <br> Full Year | Year-on-Year Change | \% of Net Sales |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 39,102,844 | 37,515,940 | 4.2\% | 100\% |
| Operating income | 5,749,303 | 5,825,240 | -1.3\% | 14.7\% |
| Ordinary income | 5,793,113 | 5,896,376 | -1.8\% | 14.8\% |
| Profit attributable to owners of parent | 4,228,230 | 3,912,146 | 8.1\% | 10.8\% |
| Ordinary income margin | 14.8\% | 15.7\% | -0.9 points | - |
| Net income per share | $¥ 55.06$ | $¥ 50.89$ | 8.2\% | - |
| Diluted net income per share | ¥54.94 | ¥50.77 | 8.2\% | - |

## Consolidated Balance Sheets

## Performance Highlights

| ( $¥$ thousands) | December 31, 2016 | December 31, 2017 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets | 20,896,081 | 22,431,074 |
| Cash and deposits | 14,544,263 | 16,822,087 |
| Notes and accounts receivable - trade | 4,544,032 | 4,202,825 |
| Securities | 1,245,375 | 997,031 |
| Other | 576,172 | 422,514 |
| Allowance for doubtful accounts | $(13,761)$ | $(13,383)$ |
| Fixed assets | 2,417,953 | 3,654,283 |
| Property and equipment | 205,755 | 263,718 |
| Intangible assets | 268,171 | 926,507 |
| Investments and other assets | 1,944,026 | 2,464,057 |
| Total assets | 23,314,035 | 26,085,358 |
| Liabilities and Net Assets |  |  |
| Current liabilities | 6,513,452 | 6,393,164 |
| Notes and accounts payable - trade | 4,738,384 | 4,642,423 |
| Income taxes payable | 841,825 | 675,112 |
| Other current liabilities | 933,242 | 1,075,627 |
| Long-term liabilities | 162,697 | 148,715 |
| Total liabilities | 6,676,150 | 6,541,879 |
| Total net assets | 16,637,885 | 19,543,479 |
| Total liabilities and net assets | 23,314,035 | 26,085,358 |

## Consolidated Performance Forecast

## Performance Highlights

| (¥ millions) | 2018 <br> Full-Year <br> Forecast <br> (\% Change from <br> Same Period of reveious Year) | Interim Period <br> Forecast <br> (\% Change form <br> Same Period of Previous Year) | 2017 <br> Full-Year <br> Results |
| :--- | ---: | ---: | ---: |
| Net sales | $\mathbf{3 8 , 5 0 0}(-1.5)$ | $\mathbf{1 8 , 6 0 0}(-6.3)$ | $\mathbf{3 9 , 1 0 2}$ |
| Operating <br> income | $\mathbf{5 , 0 0 0}(-13.0)$ | $\mathbf{2 , 3 0 0}(-25.7)$ | $\mathbf{5 , 7 4 9}$ |
| Ordinary <br> income | $\mathbf{5 , 0 2 0}(-13.3)$ | $\mathbf{2 , 3 1 0}(-25.7)$ | $\mathbf{5 , 7 9 3}$ |
| Profit attributable to <br> owners of parent | $\mathbf{3 , 4 7 0}(-17.9)$ | $\mathbf{1 , 5 9 0}(-31.8)$ | $\mathbf{4 , 2 2 8}$ |

## Dividend Forecast

|  | 2018 Forecast | 2017 Actual |
| :--- | :---: | :---: |
| Year-end <br> dividend <br> per share | $\mathbf{7 1 9}$ | $\mathbf{7 1 9}$ |

## Management Indicators

 (Quarterly Basis)
## Net Sales, Ordinary Income and Ordinary Income Margin (ConsolidatedQuarterly basis)

## Management Indicators



The ordinary income margin of $12.8 \%$ was the lowest level since we went public.

## Number of Employees <br> (Consolidated/Quarterly basis)

## Management Indicators



The total number of employees in the Group was 499, an increase of 104 from the same period of the previous year, and an increase of 18 from the preceding quarter.

## Cost of Sales Ratio and SG\&A Expenses Ratio (Consolidated/Quarterly basis)

## Management Indicators



The cost of sales ratio increased 1.4 percentage points compared with 2017 Q3. The increase occurred mainly because sales declined while fixed costs were unchanged. The selling, general and administrative (SG\&A) expenses ratio increased 1.3 percentage points. The increase in the SG\&A expenses ratio was due to temporary expenses.

## Selling, General and Administrative Expenses

(Consolidated/Quarterly basis)

## Management Indicators

( $¥$ thousands)


The increase in personnel expenses was due to the cost of temporary staff to deal with ITP. Other expenses consisted largely of expenses for overseas training that began in this period, and the purchase of furniture and fixtures due to an expansion of floor space. Rent increased with the addition of two floors.

## Cost of Sales <br> (Consolidated/Quarterly basis)

## Management Indicators



Media expenses consist of nend, nex8, adcrops, medi8, and other companies. seedApp is included in Moba8.net affiliated programs. The rise in personnel expenses is due to an increase in temporary staff in technology departments. We are investing in development of video and new services.

## Overview by Main Service Area

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)

| ( $¥$ thousands) | 2017 Q4 <br> (Oct. - Dec.) | 2016 Q4 <br> (Oct. - Dec.) | Change |
| :--- | ---: | ---: | :--- |
| CPA Ad <br> Network <br> Business | $5,989,980$ | $6,252,470$ | $-4.2 \%$ |
| CPC/Targeting <br> Ad Network <br> Business | $2,645,390$ | $\mathbf{3 , 0 9 7 , 5 5 4}$ | $-\mathbf{- 1 4 . 6 \%}$ |
| Others | 213,477 |  | - |
| Total net sales | $8,848,847$ | $\mathbf{9 , 3 5 0 , 0 2 4}$ | $\mathbf{- 5 . 4 \%}$ |



Main services of CPA Ad Network Business: A8.net, Moba8.net, adcrops, seedApp, operation of our own media, advertising agency, and other services
Main services of CPC/Targeting Ad Network Business: nend, nex8, medi8, viidle, and other services

Note: "Others" consists of the sales of subsidiary Seesaa Inc.

## Net Sales by Reportable Segment <br> (Consolidated/Quarterly basis)



The share of sales from CPC/targeting services fell sharply to below $30 \%$.

## A8.net

## CPA Ad Network Business

|  | 2017 Q4 <br> (Oct. - Dec.) | 2016 Q4 <br> (Oct. - Dec.) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $5,454,584$ | $5,167,384$ | $5.6 \%$ |
| Number of operating <br> advertiser IDs | 3,446 | 3,249 | $6.1 \%$ |
| Number of registered <br> partner sites | $2,366,269$ | $2,154,462$ | $9.8 \%$ |

## A8.net

Net Sales (Quarterly basis)


Sales before elimination of consolidated intercompany transactions
Sales were up compared with 2016 Q4, but decreased from the preceding quarter.

## A8.net

Ratio of Smartphones in Affiliated Programs (Monthly basis)


[^0]
## A8.net

## Number of Operating Advertisers and Media (Quarterly basis)



Notes: 1. The number of operating advertisers is as of the final month of each quarter.
2. The number of overseas advertisers is included from 2014 Q3.

The number of operating advertisers increased by 40 from 2017 Q3.
The number of overseas operating advertisers decreased by seven from 2017 Q3 to 202.

## A8.net

## CPA Ad Network Business

## New Advertiser Start-ups and Cancellations



Note: "Change in inactive" is the difference in number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations.
New advertiser start-ups were sluggish.

## A8.net

## CPA Ad Network Business

## Average Monthly New Media Registrations and Withdrawals



## A8.net

## Average Monthly Sales per Advertiser



Average monthly sales per advertiser declined.

## seedApp <br> Net Sales (Quarterly basis)



## adcrops

Net Sales (Quarterly basis)


Notes: 1. Figures through 2016 Q4 are sales prior to the absorption merger before elimination of consolidated intercompany transactions for 8 crops only. 2. adcrops sales are recognized in F@N Communications' CPA Ad Network Business.

## nend

Summary

## CPC/Targeting Ad Network Business

|  | 2017 Q4 <br> (Oct. - Dec.) | 2016 Q4 <br> (Oct. - Dec.) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $2,085,960$ | $2,426,524$ | $-\mathbf{1 4 . 0 \%}$ |
| Number of operating <br> advertiser IDs | 395 | 394 | $0.3 \%$ |
| Number of ad spaces on <br> registered partner sites | 834,296 | 694,137 | $20.2 \%$ |

[^1]
## nend <br> Net Sales (Quarterly basis)

## CPC/Targeting Ad Network Business



Sales before elimination of consolidated intercompany transactions
Sales declined $¥ 870$ million from 2017 3Q.

## nend

Number of Operating Advertisers and Ad Spaces on Registered

## CPC/Targeting Ad Network Business

## Partner Sites (Quarterly basis)



Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by nine from 2017 3Q. However, this does not signify a major shift in the trend.

## nend <br> Average Monthly Sales per Advertiser

## CPC/Targeting <br> Ad Network Business



Average monthly sales per advertiser was $¥ 1.76$ million.

## nex8

Net Sales (Quarterly basis)

## CPC/Targeting Ad Network Business



Sales before elimination of consolidated intercompany transactions
Dynamic retargeting was impacted by ITP.

Consolidated Group Businesses

## Ad Japon Inc.

Established: March 1, 2012 (Wholly owned by F@N
Communications)

## Main Business

Design and operation of an integrated platform for global ad networks, multilingual affiliate services and a media localization business

| (¥ thousands) | $\mathbf{2 0 1 7}$ <br> Full Year | 2016 <br> Full Year |
| :--- | :--- | ---: |
| Net sales | $\mathbf{1 , 0 1 6 , 4 3 6}$ | $\mathbf{1 , 0 0 8 , 7 0 7}$ |
| Operating income <br> (loss) | $\mathbf{( 2 1 , 5 8 7 )}$ | $\mathbf{7 1 , 8 2 7}$ |
| Profit (loss) attributable <br> to owners of parent | $\mathbf{( 2 6 , 0 5 9 )}$ | $\mathbf{5 3 , 8 4 7}$ |

Note: The above figures are before elimination of consolidated intercompany transactions.

## Seesaa Inc.

## Became a subsidiary on July 3, 2017

Established: October 2003
(Wholly owned by F@N Communications)

## seesac

## Main Business

Development, operation and sales of blog systems, planning, development and sales of smartphone applications, and management of own media

| $(¥$ thousands) | Cumulative total for <br> July-Dec. 2017 | Year ended Sept. <br> 30,2016 |
| :---: | ---: | ---: |
| Net sales | 472,501 | 883,224 |
| Operating <br> income | 94,828 | 207,347 |
| Profit attributable to owners <br> of parent | 66,918 | 143,608 |



Notes: 1. Became a consolidated subsidiary In July 2017.
2. Cumulative totals for July-December 2017 are the amounts before elimination of consolidated intercompany transactions.

Stock Information

## Stock Information

## Stock Information

Number of Individual Shareholders and Percentage of Shares Held by Foreign Shareholders


Reference Materials

## Management Vision

## F@N aims to become the world's largest performance marketing ad network corporate group.

We build ad networks that bring a performance marketing advertising model to advertisers, affiliate site application developers (media) and consumers, resulting in optimal win-win-win relationships.

Our model provides sustainable benefits such as the optimization of marketing costs for the advertiser, maximized income for affiliate site application developers (media), and the reduction of costs and improved quality of service to consumers.

We are the world's largest corporate group that makes ad networks committed to effective advertising. We contribute to society by creating new added value in the cycle of production, sales and consumption that is changing with the Internet.

## Company Overview

Company name$\square$ Securities codeFiscal year-endEstablishedCapital
President and
Representative DirectorNumber of employeesHeadquartersPhoneFax

Yasuyoshi Yanagisawa

Non-consolidated: 413
Group total: 499
(As of December 31, 2017; includes part-time and temp staff)
F@N Communications, Inc.
2461 (Tokyo Stock Exchange, First Section)
December
October 1, 1999
¥1,168.94 million (As of December 31, 2017)

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[^0]:    Although we want to further increase affiliated programs using smartphones, they have been declining recently.
    Note: The above affiliated program ratios are not final and are subject to change.

[^1]:    Sales before elimination of consolidated intercompany transactions
    Note: Figures are those of nend only, and do not include other services.
    Sales declined 14\% compared with 2016 Q4.

