

Fourth Quarter of 2017 Presentation of Results

February 9, 2018

F@N Communications, Inc.

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Fourth Quarter of 2017 Performance Highlights

Performance Highlights

- Q4 net sales were ¥8,848 million, falling 14.9% compared with 2017 Q3 and 5.4% compared with 2016 Q4.
- Q4 ordinary income declined sharply to ¥1,129 million, down 27.4% compared with 2017 Q3 and 20.9% compared with 2016 Q4.
- Conditions in the online advertising market are changing dramatically, forcing us to make changes to our performance marketing business model.

## **Consolidated Results of Operations**

#### Performance Highlights

(¥ thousands)	2017 Full Year	2016 Full Year	Year-on-Year Change	% of Net Sales
Net sales	39,102,844	37,515,940	4.2%	100%
Operating income	5,749,303	5,825,240	-1.3%	14.7%
Ordinary income	5,793,113	5,896,376	-1.8%	14.8%
Profit attributable to owners of parent	4,228,230	3,912,146	8.1%	10.8%
Ordinary income margin	14.8%	15.7%	<b>-0.9</b> points	-
Net income per share	¥55.06	¥50.89	8.2%	-
Diluted net income per share	¥54.94	¥50.77	8.2%	-

### **Consolidated Balance Sheets**

#### Performance Highlights

	(¥ thousands)	December 31, 2016	December 31, 2017
As	sets		
Cu	irrent assets	20,896,081	22,431,074
	Cash and deposits	14,544,263	16,822,087
	Notes and accounts receivable - trade	4,544,032	4,202,825
	Securities	1,245,375	997,031
	Other	576,172	422,514
	Allowance for doubtful accounts	(13,761)	(13,383)
Fix	ked assets	2,417,953	3,654,283
	Property and equipment	205,755	263,718
	Intangible assets	268,171	926,507
	Investments and other assets	1,944,026	2,464,057
То	tal assets	23,314,035	26,085,358
Lia	abilities and Net Assets		
Cu	irrent liabilities	6,513,452	6,393,164
	Notes and accounts payable - trade	4,738,384	4,642,423
	Income taxes payable	841,825	675,112
	Other current liabilities	933,242	1,075,627
Lo	ng-term liabilities	162,697	148,715
То	tal liabilities	6,676,150	6,541,879
То	tal net assets	16,637,885	19,543,479
То	tal liabilities and net assets	23,314,035	26,085,358

Main component was ¥2,102,429 thousand in investment securities.

The main factor in the decrease was a ¥166,713 thousand decrease in income taxes payable.

The main factor in the increase was a ¥2,846,967 thousand increase in retained earnings.

### **Consolidated Performance Forecast**

#### Performance Highlights

(¥ millions)	2018 Full-Year Forecast (% Change from Same Period of Previous Year)	2018 Interim Period Forecast (% Change from Same Period of Previous Year)	2017 Full-Year Results
Net sales	<b>38,500</b> (-1.5)	<b>18,600</b> (-6.3)	39,102
Operating income	<b>5,000</b> (-13.0)	<b>2,300</b> (-25.7)	5,749
Ordinary income	<b>5,020</b> (-13.3)	<b>2,310</b> (-25.7)	5,793
Profit attributable to owners of parent	<b>3,470</b> (-17.9)	<b>1,590</b> (-31.8)	4,228

#### **Dividend Forecast**

	2018 Forecast	2017 Actual
Year-end dividend per share	¥19	¥19

Management Indicators (Quarterly Basis)

### Net Sales, Ordinary Income and Ordinary Income Margin (Consolidated/Quarterly basis)

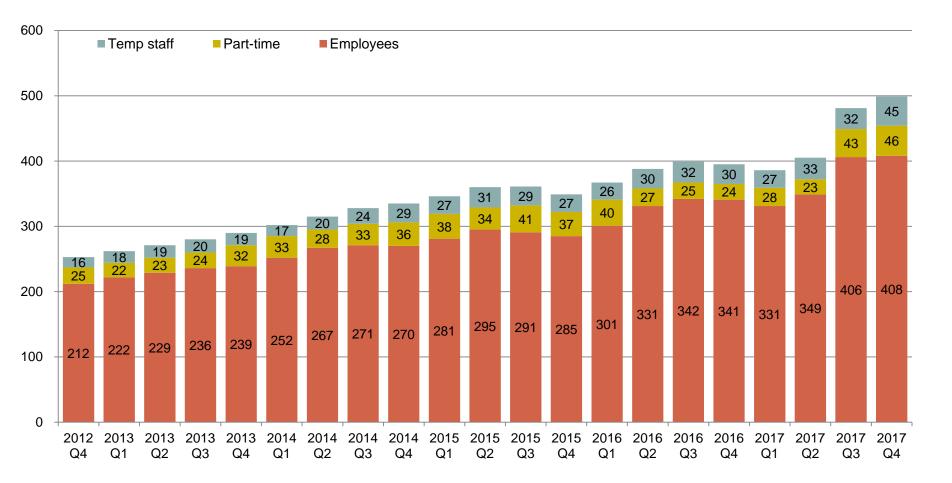
(¥ millions) 12,000 22.0% Ordinary income — Ordinary income margin Total net sales 19.1% 18.7% 19.3%19.0% 9,9870 9,987 18.3% 17.7% 17.6%<sup>17.4%</sup> 17.8% 16.7%17.1%<sup>17.3%</sup> 10,000 16.4% 15.9% 9,410 9,401 17.0% 9,350 9,070 9,501 8,848 8.713 8,945 9,353 <sup>15.9%</sup> 15.8% 15.7%15.5%15.0% 7,937 8,028 8,<u>27</u>1 8,000 15.3% 7,311 12.0% 6,238 6,527 12.8% 6,000 5,331 4,624 7.0% 4,183 4,000 2.0% 1,528 1,523 1,596 1,463 1,598 1,649 1,468 1,487 1,494 1,486 1,427 1,554 1,552 1,556 2,000 1,189 1,219 1,299 1,129 924 791 699 0 -3.0% 2015 2015 2015 2015 2016 2016 2016 2016 2017 2017 2012 2013 2013 2013 2013 2014 2014 2014 2014 2017 2017 Q1 Q2 Q4 Q1 Q2 Q3 Q4 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q3 Q4 Q1 Q2 Q3 Q4

The ordinary income margin of 12.8% was the lowest level since we went public.

Management

## Number of Employees

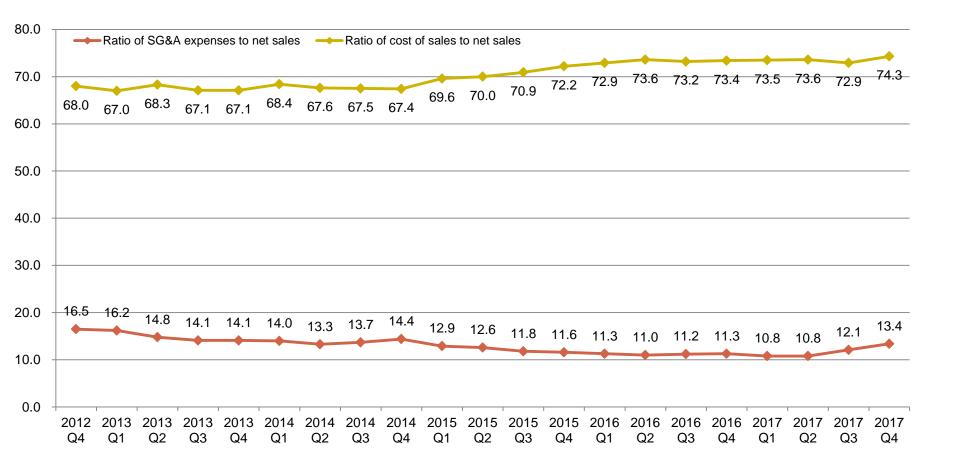
#### (Consolidated/Quarterly basis)



The total number of employees in the Group was 499, an increase of 104 from the same period of the previous year, and an increase of 18 from the preceding quarter.

Management

# Cost of Sales Ratio and SG&A Expenses Ratio (Consolidated/Quarterly basis)



The cost of sales ratio increased 1.4 percentage points compared with 2017 Q3. The increase occurred mainly because sales declined while fixed costs were unchanged. The selling, general and administrative (SG&A) expenses ratio increased 1.3 percentage points. The increase in the SG&A expenses ratio was due to temporary expenses.

Management

### Selling, General and Administrative Expenses (Consolidated/Quarterly basis)

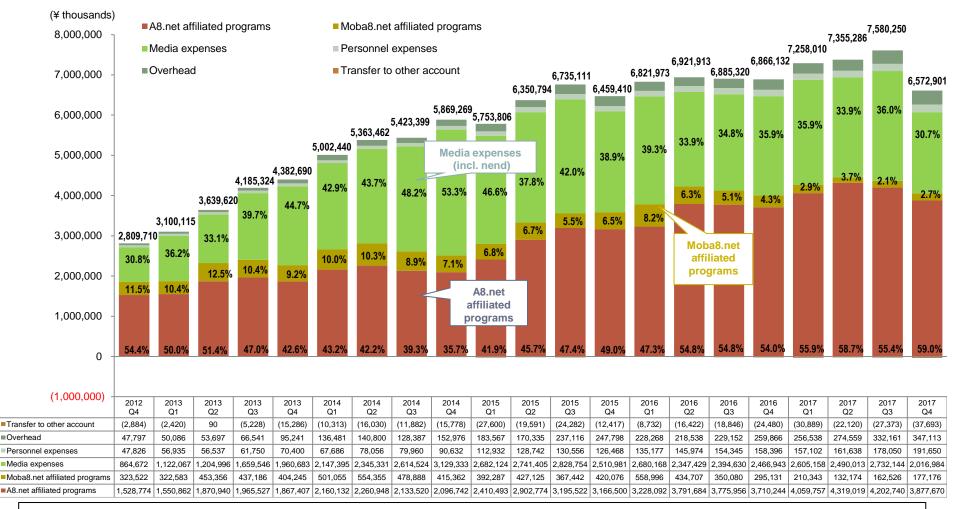
Management Indicators

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(¥ thousands) 1.400.000 Rent Other expenses Advertising expenses Sales commisions Personnel expenses 1.258.002 1.255.828 1.182.156 1.141.458 1,200,000 1.053.591 1,102,053 1,082,700 1.123.725 1.054.139 1,052,298 1.066.406 1,058,076 1.069.825 1.041.208 1.035.330 1.024.033 1,000,000 922.225 44.4% 36.3% 34.7% 41.4% 35.9% 41.3% 879.243 34.4% 38.1% 36.4% 41.2% 37.3% 36.7% 41.4% 39.3% 39.0% 787.686 35.3% 800,000 748,492 39.2% 692,112 39.1% 43.7% 41.6% 600.000 46.5% 48.0% 46.8% 46.0% 47.8% 36.8% 29.6% 44.3% 43.7% 39.2% 39.0% 39.9% 39.2% 43.7% 41.1% 46.1% 46.9% 37.9% 41.7% 400.000 31.5% 31.7% 1.0% 1.2% 26.6% 1.1% 1.3% 1.5% 1.3% 2.6% 1.2% 19.1 4.0% 2.0% 1.1% 0.9% 0.9% 0.8% 0.9% 0.9% 1.1% 1.8% 5.9% 1.4% 6.0% 5.6% 200.000 15.3% 11.6% 11.9% 12.8% 11.7% 12.3% 12.5% 13.1% 15.3% 10.1% 11.3% 12.0% 15.1% 14.8% 10.7% 12.0% 15.5% 15.1% 15.9% 5.8% 5.0% 5.0% 5.0% 5.4% 5.4% 5.6% 5.5% 5.1% 5.0% 5.1% 4.8% 4.1% 5.8% 5.2% 4.6% 4.4% 4.1% 5.2% 5.1% 5.5% 0 2012 2013 2013 2013 2013 2014 2014 2014 2014 2015 2015 2015 2015 2016 2016 2016 2016 2017 2017 2017 2017 Q4 Q1 Q2 Q3 Q4 321.728 311.474 343.828 343.361 361,854 361,087 388,197 401,289 436,566 368,167 409,340 407,434 396,416 392,927 428.168 433.990 414.172 416.298 445.730 518.577 525.026 Personnel expenses 237.408 247.729 333.271 384.525 447.747 487.438 517.151 604.200 501.190 525.038 536.587 460.743 461.030 405.918 432.741 411.202 425.127 421.891 462.414 Sales commisions 183.991 350.452 44.671 31,814 22.529 18.278 11.619 11.951 10.153 15.747 10.014 9.566 9.553 11.300 18.250 15.067 15.582 13.954 12.994 15.596 Advertising expenses 38.641 10.081 11.575 Other expenses 110.017 116.034 118.601 134.369 110.721 156.606 124.238 127.878 149.550 137.310 139.960 112.995 117.887 131.870 124.585 112.569 159.091 158.064 147.077 199.132 226.164 37,735 45,711 46,846 46,971 46,249 45,578 51,937 53,141 57,551 58,406 57,929 53,543 52,961 Rent 38,902 45,712 56,626 56,606 57,008 55,005 60,107 68,937

The increase in personnel expenses was due to the cost of temporary staff to deal with ITP. Other expenses consisted largely of expenses for overseas training that began in this period, and the purchase of furniture and fixtures due to an expansion of floor space. Rent increased with the addition of two floors.

### Cost of Sales (Consolidated/Quarterly basis)



Media expenses consist of nend, nex8, adcrops, medi8, and other companies. seedApp is included in Moba8.net affiliated programs. The rise in personnel expenses is due to an increase in temporary staff in technology departments. We are investing in development of video and new services.

Management

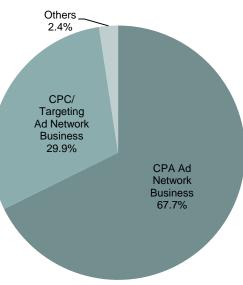
## Overview by Main Service Area

## Net Sales by Reportable Segment

(Consolidated/Quarterly basis)

Others

(¥ thousands)	2017 Q4 (Oct. – Dec.)	<b>2016 Q4</b> (Oct. – Dec.)	Change
CPA Ad Network Business	5,989,980	6,252,470	-4.2%
CPC/Targeting Ad Network Business	2,645,390	3,097,554	-14.6%
Others	213,477	-	-
Total net sales	8,848,847	9,350,024	-5.4%



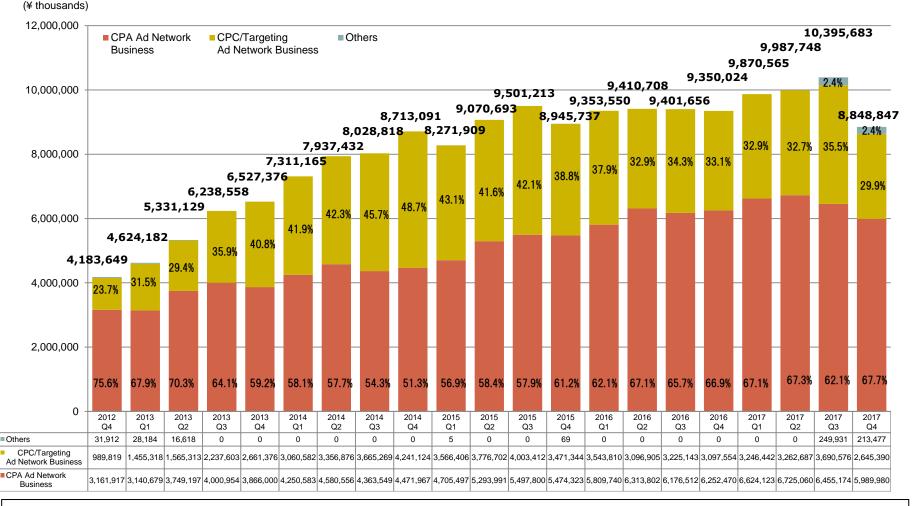
**Overview by Service Area** 

Main services of CPA Ad Network Business: A8.net, Moba8.net, adcrops, seedApp, operation of our own media, advertising agency, and other services Main services of CPC/Targeting Ad Network Business: nend, nex8, medi8, viidle, and other services

Note: "Others" consists of the sales of subsidiary Seesaa Inc.

Sales after elimination of consolidated intercompany transactions. Sales in the CPA Ad Network Business decreased 4.2%, and sales in the CPC/Targeting Ad Network Business dropped a substantial 14.6%.

### Net Sales by Reportable Segment (Consolidated/Quarterly basis)



The share of sales from CPC/targeting services fell sharply to below 30%.

#### Overview by Service Area

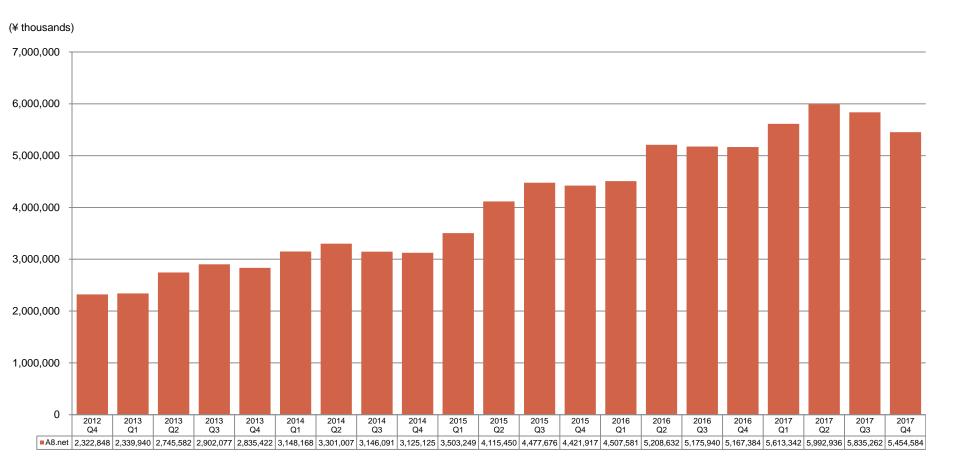
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## A8.net Summary

	2017 Q4 (Oct. – Dec.)	2016 Q4 (Oct. – Dec.)	Change
Sales (¥ thousands)	5,454,584	5,167,384	5.6%
Number of operating advertiser IDs	3,446	3,249	6.1%
Number of registered partner sites	2,366,269	2,154,462	9.8%

Sales before elimination of consolidated intercompany transactions	
The number of operating advertiser IDs increased by 197 from 2016 Q4.	

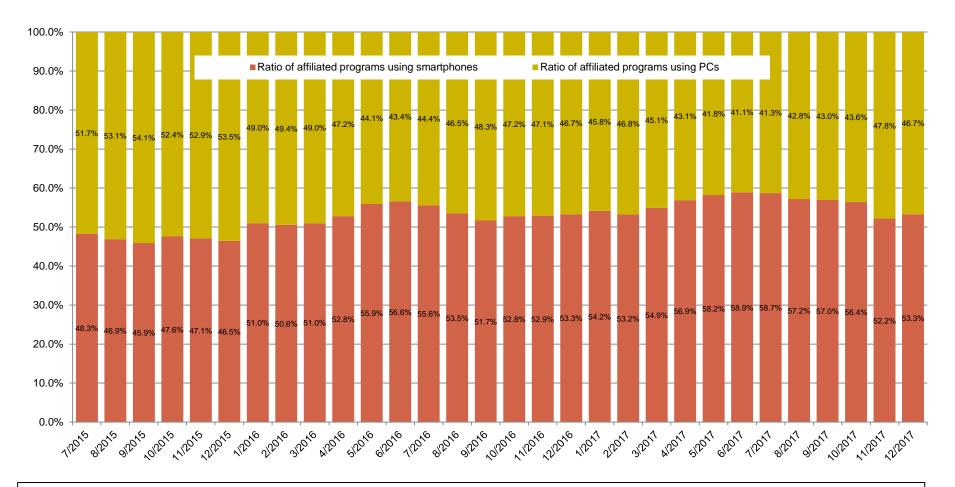
## A8.net Net Sales (Quarterly basis)



Sales before elimination of consolidated intercompany transactions Sales were up compared with 2016 Q4, but decreased from the preceding quarter.

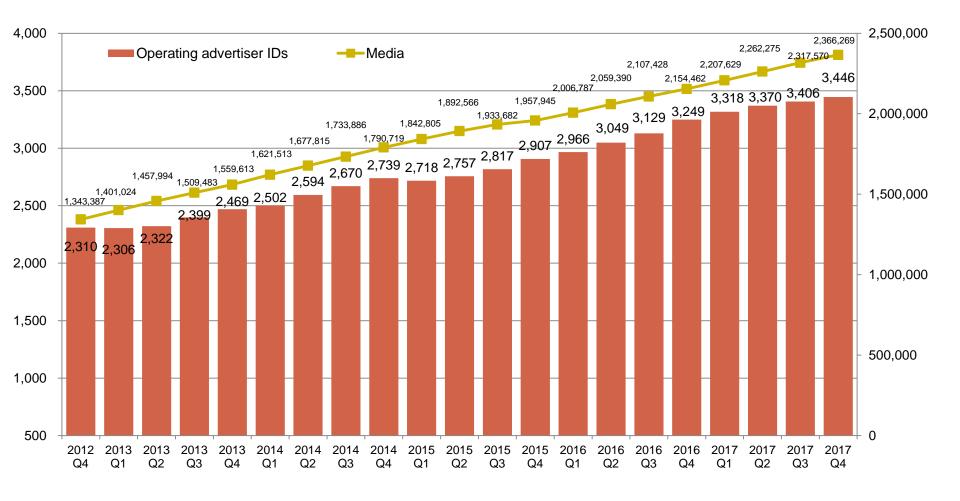
#### **CPA Ad Network Business**

## A8.net Ratio of Smartphones in Affiliated Programs (Monthly basis)



Although we want to further increase affiliated programs using smartphones, they have been declining recently. Note: The above affiliated program ratios are not final and are subject to change.

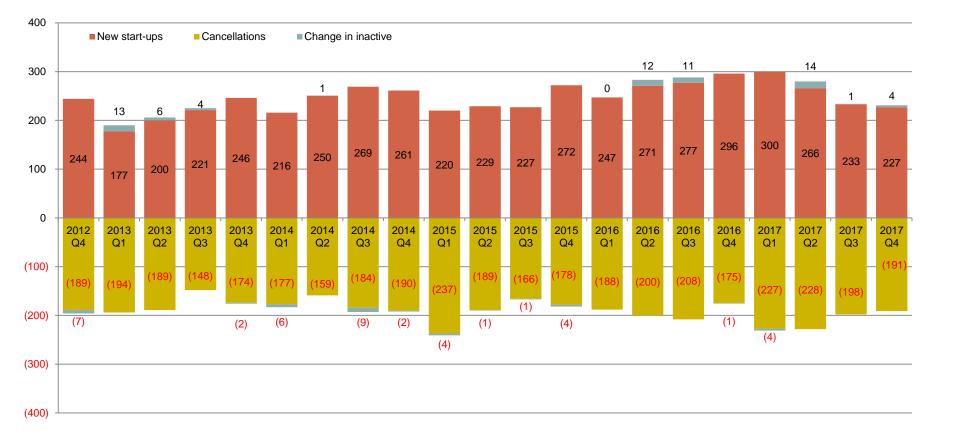
## A8.net Number of Operating Advertisers and Media (Quarterly basis)



Notes: 1. The number of operating advertisers is as of the final month of each quarter.
2. The number of overseas advertisers is included from 2014 Q3.
The number of operating advertisers increased by 40 from 2017 Q3.
The number of overseas operating advertisers decreased by seven from 2017 Q3 to 202.

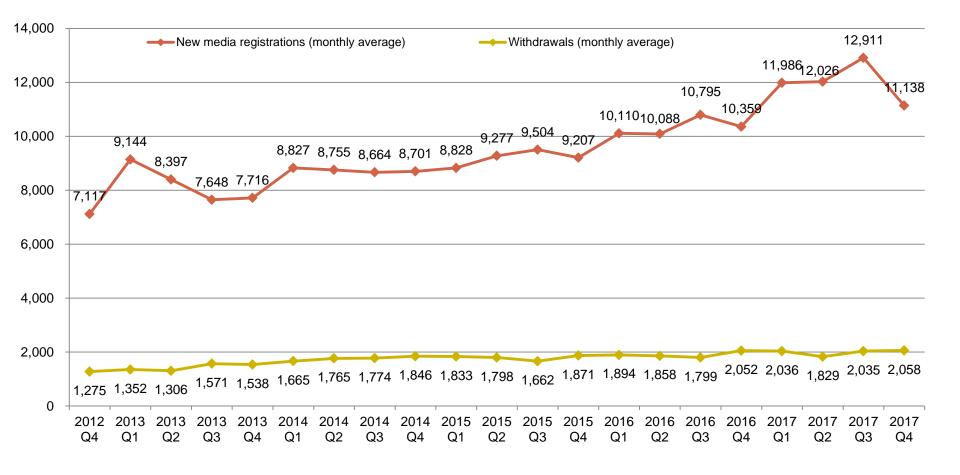
#### CPA Ad Network Business

## A8.net New Advertiser Start-ups and Cancellations



Note: "Change in inactive" is the difference in number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations. New advertiser start-ups were sluggish.

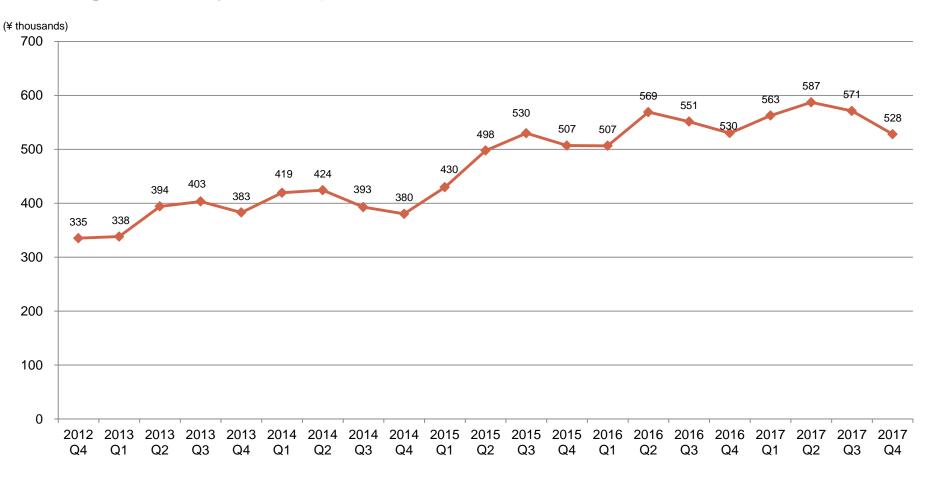
## A8.net Average Monthly New Media Registrations and Withdrawals



Monthly new media registrations dipped.

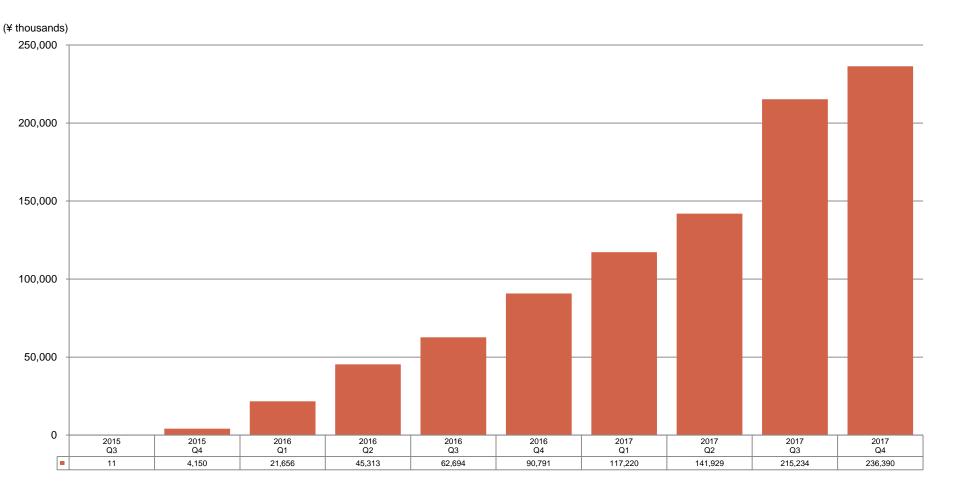
#### **CPA Ad Network Business**

## A8.net Average Monthly Sales per Advertiser



Average monthly sales per advertiser declined.

## seedApp Net Sales (Quarterly basis)

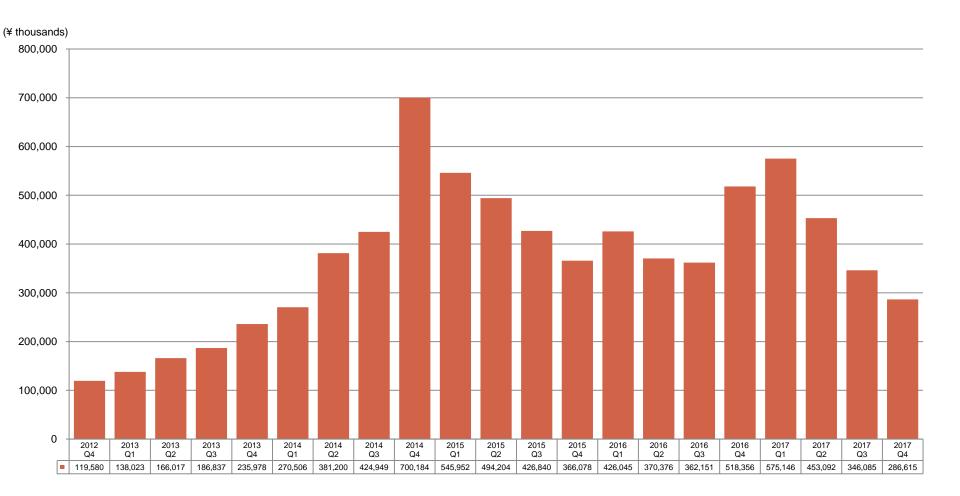


Note: Sales before elimination of consolidated intercompany transactions

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#### **CPA Ad Network Business**

## adcrops Net Sales (Quarterly basis)



Notes: 1. Figures through 2016 Q4 are sales prior to the absorption merger before elimination of consolidated intercompany transactions for 8crops only. 2. adcrops sales are recognized in F@N Communications' CPA Ad Network Business.

#### CPA Ad Network Business

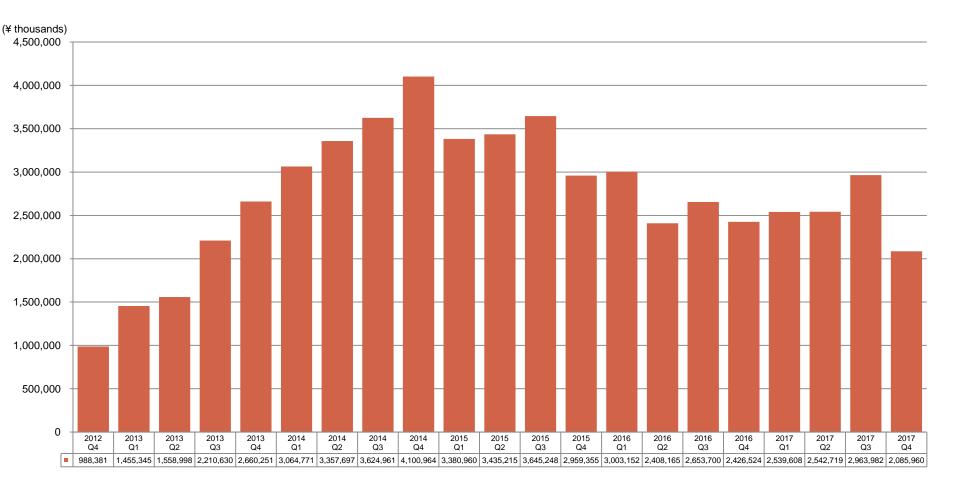
nend Summary CPC/Targeting Ad Network Business

	2017 Q4 (Oct. – Dec.)	2016 Q4 (Oct. – Dec.)	Change
Sales (¥ thousands)	2,085,960	2,426,524	-14.0%
Number of operating advertiser IDs	395	394	0.3%
Number of ad spaces on registered partner sites	834,296	694,137	20.2%

Sales before elimination of consolidated intercompany transactions Note: Figures are those of nend only, and do not include other services.

Sales declined 14% compared with 2016 Q4.

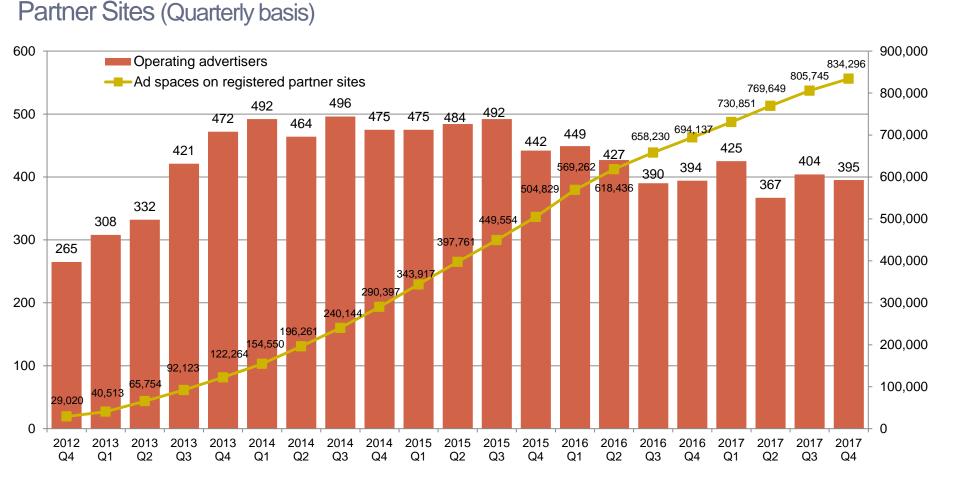
## nend Net Sales (Quarterly basis)



Sales before elimination of consolidated intercompany transactions Sales declined ¥870 million from 2017 3Q.

## nend

# Number of Operating Advertisers and Ad Spaces on Registered

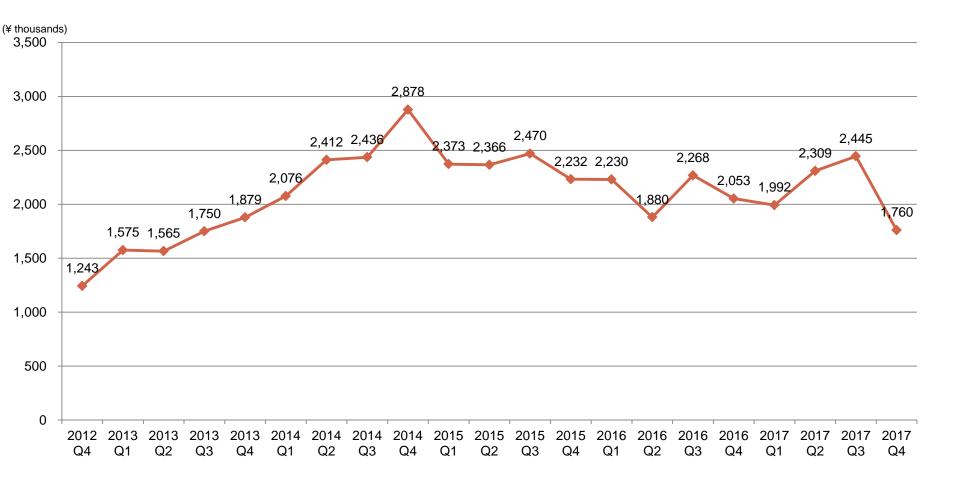


Note: The number of operating advertisers is as of the final month of each quarter. The number of operating advertisers decreased by nine from 2017 3Q. However, this does not signify a major shift in the trend. 28

**CPC/Targeting** 

Ad Network Business

## nend Average Monthly Sales per Advertiser



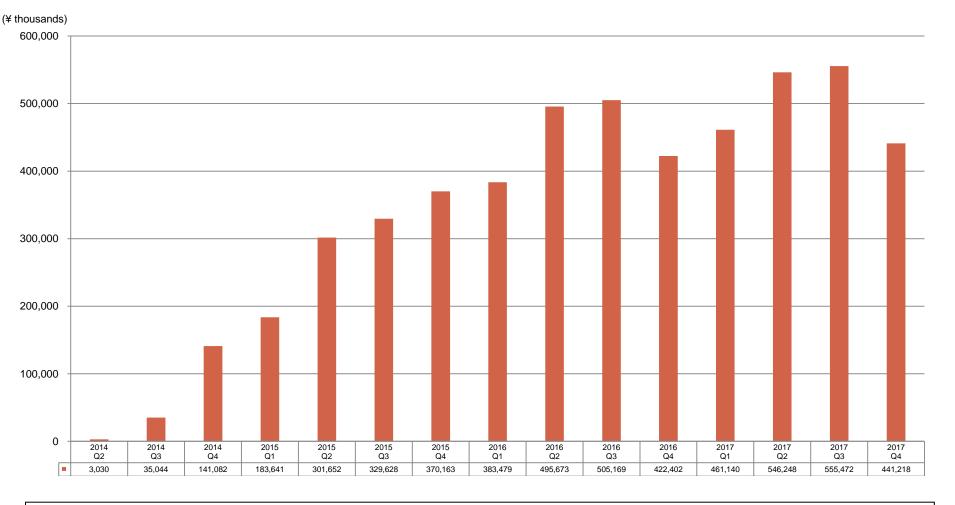
Average monthly sales per advertiser was ¥1.76 million.

**CPC/Targeting** 

Ad Network Business

## nex8 Net Sales (Quarterly basis)

CPC/Targeting Ad Network Business



Sales before elimination of consolidated intercompany transactions Dynamic retargeting was impacted by ITP.

**Consolidated Group Businesses** 

## Ad Japon Inc.

Established: March 1, 2012 (Wholly owned by F@N Communications)

Main Business Design and operation of an integrated platform for global ad networks, multilingual affiliate services and a media localization business



(¥ thousands)	2017 Full Year	2016 Full Year
Net sales	1,016,436	1,008,707
Operating income (loss)	(21,587)	71,827
Profit (loss) attributable to owners of parent	(26,059)	53,847

Note: The above figures are before elimination of consolidated intercompany transactions.

## Seesaa Inc.

Became a subsidiary on July 3, 2017

Established: October 2003 (Wholly owned by F@N Communications)

Main Business Development, operation and sales of blog systems, planning, development and sales of smartphone applications, and management of own media

(¥ thousands)	Cumulative total for July-Dec. 2017	Year ended Sept. 30, 2016
Net sales	472,501	883,224
Operating income	94,828	207,347
Profit attributable to owners of parent	66,918	143,608





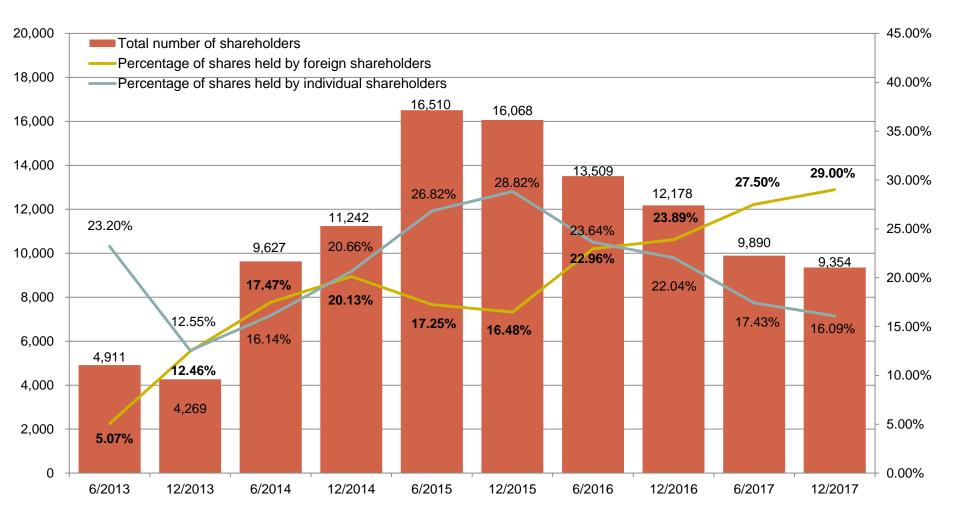
Notes: 1. Became a consolidated subsidiary In July 2017.

2. Cumulative totals for July-December 2017 are the amounts before elimination of consolidated intercompany transactions.

**Stock Information** 

## **Stock Information**

# Number of Individual Shareholders and Percentage of Shares Held by Foreign Shareholders



### **Stock Information**

**Reference Materials** 

## Management Vision

F@N aims to become the world's largest performance marketing ad network corporate group.

We build ad networks that bring a performance marketing advertising model to advertisers, affiliate site application developers (media) and consumers, resulting in optimal win-win-win relationships.

Our model provides sustainable benefits such as the optimization of marketing costs for the advertiser, maximized income for affiliate site application developers (media), and the reduction of costs and improved quality of service to consumers.

We are the world's largest corporate group that makes ad networks committed to effective advertising. We contribute to society by creating new added value in the cycle of production, sales and consumption that is changing with the Internet.

# **Company Overview**

Company name	F@N Communications, Inc.
Securities code	2461 (Tokyo Stock Exchange, First Section)
Fiscal year-end	December
Established	October 1, 1999
Capital	¥1,168.94 million (As of December 31, 2017)
President and Representative Director	Yasuyoshi Yanagisawa
Number of employees	Non-consolidated: 413 Group total: 499 (As of December 31, 2017; includes part-time and temp staff)
<ul> <li>Headquarters</li> <li>Phone</li> <li>Fax</li> </ul>	Aoyama Diamond Building 1-1-8, Shibuya, Shibuya-ku, Tokyo 150-0002, Japan +81-3-5766-3530 (IR) +81-3-5766-3782

## Disclaimer

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