Third Quarter of 2018
Presentation of Results
November 9, 2018
F@N Communications, Inc.

## Contents

Third Quarter of 2018 Performance Highlights P3

Management Indicators (Quarterly Basis)
Overview by Main Service Area P14
-CPA Ad Network Business
-CPC/Targeting Ad Network Business
Consolidated Group Businesses
P31
Stock Information
Reference Materials

Third Quarter of 2018
Performance Highlights

2018 Q3: Key Points
■The quarterly net sales decreased by 5.7\% from 2018 Q2 and by 15.1\% from 2017 Q3, which was unfavorable results.
$\square$ The ordinary income margin further decreased from 2018 Q2 to 11.9\%, which was the worst in this fiscal year.

■Amidst the sluggish net sales, we are earnestly working on business restructuring, and selection and concentration.

## Consolidated Results of Operations

## Performance Highlights

| ( $¥$ thousands) | 2018 Q3 | 2017 Q3 | Year-on-Year <br> Change | \% of Net <br> Sales |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $27,222,815$ | $30,253,997$ | $-10.0 \%$ | $100 \%$ |
| Operating income | $3,328,003$ | $4,655,514$ | $-28.5 \%$ | $12.2 \%$ |
| Ordinary income | $3,472,586$ | $4,663,280$ | $-25.5 \%$ | $12.8 \%$ |
| Profit attributable to <br> owners of parent | $2,260,551$ | $3,416,495$ | $-33.8 \%$ | $8.3 \%$ |
| Ordinary income <br> margin | $12.8 \%$ | $15.4 \%$ | $-2.6 p t$ | - |
| Net income per share | $¥ 29.42$ | $¥ 44.51$ | $-33.9 \%$ | - |
| Diluted net income per <br> share | $¥ 29.40$ | $¥ 44.40$ | $-33.8 \%$ | - |

## Consolidated Balance Sheets

## Performance Highlights

| ( $¥$ thousands) | December 31, 2017 | September 30, 2018 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets | 22,431,074 | 22,145,061 |
| Cash and deposits | 16,822,087 | 16,520,608 |
| Notes and accounts receivable - trade | 4,202,825 | 3,930,784 |
| Securities | 997,031 | 1,101,631 |
| Other | 422,514 | 603,480 |
| Allowance for doubtful accounts | -13,383 | -11,444 |
| Fixed assets | 3,654,283 | 3,455,541 |
| Property and equipment | 263,718 | 359,738 |
| Intangible assets | 926,507 | 770,424 |
| Investments and other assets | 2,464,057 | 2,325,377 |
| Total assets | 26,085,358 | 25,600,602 |
| Liabilities and Net Assets |  |  |
| Current liabilities | 6,393,164 | 5,691,427 |
| Notes and accounts payable - trade | 4,642,423 | 4,535,324 |
| Income taxes payable | 675,112 | 286,086 |
| Other current liabilities | 1,075,627 | 870,014 |
| Long-term liabilities | 148,715 | 159,045 |
| Total liabilities | 6,541,879 | 5,850,473 |
| Total net assets | 19,543,479 | 19,750,129 |
| Total liabilities and net assets | 26,085,358 | 25,600,602 |

## Consolidated Performance Forecast

## Performance Highlights

| (¥ millions) | 2018 <br> Full-Year <br> Forecast <br> (\% Change from <br> Same Period of Previous Year) | Third Quarter <br> Actual | Progress <br> (\% of ful-l-ear <br> Forecast) |
| :--- | ---: | ---: | ---: |
| Net sales | $\mathbf{3 8 , 2 9 3}(-2.1)$ | $\mathbf{2 7 , 2 2 2}$ | $\mathbf{7 1 . 1 \%}$ |
| Operating <br> income | $\mathbf{4 , 9 7 9}(-13.4)$ | $\mathbf{3 , 3 2 8}$ | $\mathbf{6 6 . 8 \%}$ |
| Ordinary <br> income | $5,128(-11.5)$ | $\mathbf{3 , 4 7 2}$ | $\mathbf{6 7 . 7 \%}$ |
| Profit attributable to <br> owners of parent | $\mathbf{3 , 5 0 4}(-17.1)$ | $\mathbf{2 , 2 6 0}$ | $\mathbf{6 4 . 5 \%}$ |

Note: Adjusted full-year forecast as of August 1, 2018

## Dividend Forecast

|  | 2018 <br> Forecast | 2017 <br> Actual |
| :--- | :---: | :---: |
| Year-end dividend <br> per share | $¥ 19$ | $¥ 19$ |

Management Indicators (Quarterly Basis)

## Net Sales, Ordinary Income and

Management Indicators
Ordinary Income Margin (Consolidated/Quarterly basis)
( $¥$ millions)


The ordinary income margin was $11.9 \%$, a decrease of 0.8 percentage points from 2018 Q2.

## Number of Employees (Consolidated/Quarterly basis)

## Management Indicators



The total number of employees in the Group was 507, an increase of 26 compared with 2017 Q3 and an increase of 1 compared with 2018 Q2.

## Cost of Sales Ratio and SG\&A Expenses Ratio (Consolidated/Quarterly basis)

Management Indicators


The ratio of cost of sales to net sales decreased 1.3 percentage points, and the ratio of SG\&A expenses to net sales increased 1 percentage points from 2018. Q2

## Selling, General and Administrative Expenses (Consolidated/Quarterly basis)

## Management Indicators

( $¥$ thousands)


Other expenses consist largely of depreciation expenses, sales promotion expenses, payment commissions, and taxes (primarily size-based business taxes).
Sales commissions decreased due to the sluggish sales of nend. Meanwhile, other expenses increased due to the inclusion of A8's events, and rent increased due to the expansion of rented areas.

## Cost of Sales <br> (Consolidated/Quarterly basis)

## Management Indicators



Affiliated programs includes A8.net, seedApp and adcrops. Media expenses includes nend and nex8.
Overhead includes infrastructure expenses such as data center expenses.
The key factor of Media expenses' increase from 2018 Q2 was the increase in active purchase due to the nend's shift to video advertisement.

## Overview by Main Service Area

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)

## Overview by Service Area

| (¥ thousands) | 2018 Q3 <br> (July-September) | 2017 Q3 <br> (July-September) | Change |
| :--- | ---: | ---: | ---: |
| CPA Ad Network <br> Business | $6,217,132$ | $6,455,174$ | $-3.7 \%$ |
| cPCTTargeting Ad <br> Network Business | $2,422,282$ | $3,690,576$ | $-34.4 \%$ |
| Others | 189,731 | 249,931 | $-24.1 \%$ |
| Total net sales | $8,829,146$ | $10,395,683$ | $-15.1 \%$ |

Main services of CPA Ad Network Business: A8.net, seedApp, adcrops Main services of CPC/Targeting Ad Network Business : nend, nex8


Note: "Others" consist of the sales of subsidiary Seesaa Inc.

## Net Sales by Reportable Segment (Consolidated/Quarterly basis)


"Others" consist of the sales of subsidiary Seesaa Inc.
The ratio of the CPA Ad Network Business significantly dropped compared with 2018 Q2.

## A8.net

 Summary
## CPA Ad Network Business

|  | 2018 Q3 <br> (July - September) | 2017 Q3 <br> (July - September) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $5,753,631$ | $5,835,262$ | $-1.4 \%$ |
| Number of operating <br> advertiser IDs | 3,462 | 3,406 | $1.6 \%$ |
| Number of registered <br> partner sites | $2,499,764$ | $2,317,570$ | $7.9 \%$ |

## A8.net

## CPA Ad Network Business

## Net Sales (Quarterly basis)

( $¥$ thousands)


Sales before elimination of consolidated intercompany transactions.
Sales were sluggish due to the effect of the algorithm change in search engines.

## A8.net

## CPA Ad Network Business

Ratio of Smartphones in Affiliated Programs (Monthly basis)


Note: The above affiliated program ratios are not final and are subject to change.

## A8.net

## CPA Ad Network Business

Number of Operating Advertisers and Media (Quarterly basis)


Notes: 1. The number of operating advertisers is as of the final month of each quarter.
2. The number of overseas advertisers is included from 2014 Q3.

The number of operating advertisers increased by 55 from 2018 Q2.
The number of overseas operating advertisers decreased by 3 from 2018 Q2 to 203.

## A8.net

## CPA Ad Network Business

New Advertiser Start-ups and Cancellations


Note: "Change in inactive" is the difference in the number of customers who switched between "operating" and "inactive," adjusted for the number of customers who switched from "inactive" to "cancelled" included in the number of cancellations.
The number of New start-ups recovered and the number of cancellations decreased.

## A8.net

## CPA Ad Network Business

## Average Monthly New Media Registrations and Withdrawals



Monthly average of new media registrations slightly decreased and monthly average of withdrawals decreased.

## A8.net

## CPA Ad Network Business

Average Monthly Sales per Advertiser
( $¥$ thousands)


Average monthly sales per advertiser are around 550 thousand yen and there has been no significant change.

## seedApp

Net Sales (Quaterly basis)

## ( $¥$ thousands)



Note: Sales before elimination of consolidated intercompany transactions

## adcrops <br> Net Sales (Quarterly basis)



Notes: 1. Figures through 2016 Q4 are sales prior to the absorption merger before elimination of consolidated intercompany transactions for 8 crops only. 2. Sales before elimination of consolidated intercompany transactions

## nend <br> Summary

## CPC/Targeting Ad Network Business

|  | 2018 Q3 <br> (July - September) | 2017 Q3 <br> (July - September) | Change |
| :--- | ---: | ---: | ---: |
| Sales (¥ thousands) | $1,979,076$ | $2,963,982$ | $-33.2 \%$ |
| Number of operating <br> advertiser IDs | 321 | 404 | $-20.5 \%$ |
| Number of ad spaces on <br> registered partner sites | 909,677 | 794,434 | $14.5 \%$ |

[^0]nend
Net Sales (Quarterly basis)

## CPC/Targeting Ad Network Business



Sales before elimination of consolidated intercompany transactions

## nend

Number of Operating Advertisers and Ad Spaces on Registered

## CPC/Targeting Ad Network Business

 Partner Sites (Quarterly basis)

Note: The number of operating advertisers is as of the final month of each quarter.
The number of operating advertisers decreased by 23 from 2018 Q2.
nend
Average Monthly Sales per Advertiser

## CPC/Targeting <br> Ad Network Business



Average monthly sales per advertiser were $¥ 2.05$ million.
nex8
Net Sales (Quarterly basis)

## CPC/Targeting <br> Ad Network Business



Sales before elimination of consolidated intercompany transactions

## Consolidated Group Businesses

## Ad Japon Inc.

> Established: March 1, 2012 (Wholly owned by F@N Communications)
> Main Business
> Comprehensive support and consulting for online promotion in global markets

| ( $¥$ thousands) | 2018 Third Quarter <br> YTD Fiscal Period | 2017 Full Year |
| :--- | ---: | ---: |
| Net sales | 554,231 | $1,016,436$ |
| Operating income | $-44,818$ | $-21,587$ |
| Profit attributable to owners <br> of parent | $-78,038$ | $-26,059$ |

Note: The above figures are before elimination of consolidated intercompany transactions

## Seesaa Inc.

## Became a subsidiary on July 3, 2017

Established: October 2003
(Wholly owned by F@N Communications)

## sccsoo

## Main Businesses

Development, operation and sales of blog systems, planning, development and sales of smartphone applications, and management of own media

| ( $¥$ thousands) | 2018 Third Quarter <br> YTD Fiscal Period | Cumulative total for <br> July-Dec. 2017 |
| :--- | ---: | ---: |
| Net sales | $\mathbf{6 0 5 , 7 1 0}$ | $\mathbf{4 7 2 , 5 0 1}$ |
| Operating income | $\mathbf{2 8 , 4 4 5}$ | $\mathbf{9 4 , 8 2 8}$ |
| Profit attributable to owners <br> of parent | $\mathbf{1 9 , 3 0 2}$ | $\mathbf{6 6 , 9 1 8}$ |



Notes: 1. Became a consolidated subsidiary In July 2017
2. The above figures are before elimination of consolidated intercompany transactions.

## Stock Information

## Stock Information

## Number of Individual Shareholders and Percentage of Shares Held by Foreign Shareholders <br> (shares)



Note: Percentage of shares held by individual shareholders and percentage of shares held by foreign shareholders were calculated based on the figures excluding the number of shares held by our directors and employees.

## Reference Materials

## Management Vision

## F@N aims to become the world's largest performance marketing ad network corporate group.

We build ad networks that bring a performance marketing advertising model to advertisers, affiliate site application developers (media) and consumers, resulting in optimal win-win-win relationships.

Our model provides sustainable benefits such as the optimization of marketing costs for the advertiser, maximized income for affiliate site application developers (media), and the reduction of costs and improved quality of service to consumers.

We are the world's largest corporate group that makes ad networks committed to effective advertising. We contribute to society by creating new added value in the cycle of production, sales and consumption that is changing with the Internet.

## Company Overview

- Company name
- Securities code
$\square$ Fiscal year-end
- Established
- Capital
$\square$ President and
Representative Director
■ Number of employeesHeadquartersPhone
Fax

F@N Communications, Inc.
2461 (Tokyo Stock Exchange, First Section)
December
October 1, 1999
$¥ 1173.67$ million (As of Sep. 30, 2018)
Yasuyoshi Yanagisawa

Non-consolidated: 411
Group total: 507
(As of September 30, 2018; including part-time and temp staff)
Aoyama Diamond Building
1-1-8, Shibuya, Shibuya-ku, Tokyo 150-0002, Japan
+81-3-5766-3530 (IR)
+81-3-5766-3782

## Disclaimer

Forward-looking statements such as the performance forecasts, other predictions of future events and strategies published in this document are based on the Company's judgment within the scope of events foreseeable under normal conditions using data that were reasonably available at the time of preparation. However, there is a risk that actual results may differ from the Company's published performance forecasts due to reasons including special events or outcomes that are unforeseeable under normal conditions. The Company works to proactively disclose information that it considers important for investors. However, we strongly advise that you not rely solely on the performance forecasts in this document in making decisions. The Company makes every effort to ensure the accuracy of published content, but takes no responsibility for errors in the information or damage caused by downloading the data. These materials may not be reproduced or retransmitted for any purpose without the prior written consent of the Company.

## Contact

F@N Communications, Inc.
Phone: +81-3-5766-3530
E-mail:ir-info@fancs.com


[^0]:    Sales before elimination of consolidated intercompany transactions.
    Note: Figures are those of nend only, and do not include other services.
    Sales results decreased by 33.2\% compared with 2017 Q3.

