FANCOM

Fourth Quarter of 2022 Presentation of Financial Results

February 9, 2023

FAN Communications, Inc.

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Fourth Quarter of 2022 Results Highlights Fourth Quarter of 2022 (Oct.-Dec.): Key Points

Results Highlights

- Transaction volume rose 13.2% YoY but ordinary income was down 10.9% YoY.
- Versus the previous quarter (third quarter of 2022), transaction volume declined 1.0% while ordinary income fell 27.3%.
- Transaction volume tended to decline in the fourth quarter in previous years, but this year's results were relatively strong. Meanwhile, the declines in ordinary income and the ordinary income to transaction volume ratio were due to a combination of factors.

Consolidated Results of Operations



(¥ thousands)	2022 Full year	2021 Full year	YoY Change	% of transaction volume
Transaction volume	28,153,862	26,700,229	5.4%	100%
Net sales	7,737,529	-		27.5%
Operating income	2,407,185	2,318,795	3.8%	8.6%
Ordinary income	2,447,646	2,516,213	-2.7%	8.7%
Profit attributable to owners of the parent	1,535,296	1,637,207	-6.2%	5.5%
Ordinary income to transaction volume ratio	8.7%	9.4%	-0.7pt	-
Earnings per share	¥22.34	¥22.63	-1.3%	-
Diluted earnings per share	¥22.34	-	-	-

Notes: The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022. <u>Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022</u> <u>and later. Until end-2021, transaction volume was disclosed as net sales.</u>

No diluted earnings per share has been provided for 2021, because there were no shares with potential dilutive effect.

Consolidated Balance Sheets

(¥ thousands)	December 31, 2021	December 31, 2022
Assets		
Current assets	22,975,204	20,976,075
Cash and deposits	19,362,918	16,982,969
Accounts receivable - trade	2,970,155	3,234,869
Securities	200,010	299,740
Other	455,432	495,636
Allowance for doubtful accounts	-13,312	-37,140
Fixed assets	1,679,603	2,879,078
Property, plant and equipment	101,082	100,072
Intangible assets	423,676	331,091
Investments and other assets	1,154,844	2,447,914
Total assets	24,654,807	23,855,153
Liabilities and net assets		
Current liabilities	4,807,135	5,764,173
Accounts payable – trade	3,959,465	4,458,211
Income taxes payable	322,619	485,881
Other current liabilities	525,048	820,080
Long-term liabilities	141,903	137,200
Total liabilities	4,949,038	5,901,374
Total net assets	19,705,769	17,953,779
Total liabilities and net assets	24,654,807	23,855,153

Results Highlights

Main component was ¥1,862,828 thousand in investment securities.

The decline was largely due to an expenditure of ¥1,954,218 thousand in purchase of treasury shares.

Consolidated Performance Forecast

(¥ millions)	2023 Full-Year Forecast	2023 1H Forecast	2022 Full-Year Results
Net sales	7,970	3,900	7,737
Operating income	2,540	1,270	2,407
Ordinary income	2,550	1,275	2,447
Profit attributable to owners of the parent	1,700	843	1,535

Note: The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022.

Dividend Forecast

	2023 Forecast	2022
Year-end dividend per share	¥19	¥19

Results Highlights

7

Management Indicators (Quarterly Basis)

Transaction Volume, Ordinary Income and Ordinary Income to Transaction Volume Ratio (Consolidated/Quarterly Basis)

(¥ millions)

0

2017

Q4

2018 2018

Q1

Q2

2018 2018

Q4

Q3

2019 2019

Q2

Q1

2019 2019

Q4

Q3

Management Indicators

12,000 Transaction volume Ordinary income ---Ordinary income to transaction volume ratio 10,000 8,848 9,035 9,358 9,070 8.786 8,829 8,724 8,117 7,619 7,785 7,650 7,371 8,000 7,513 7,218 7,124 7,053 6,571 6,840 6,410 6.229 6,462 12.8%¹3.6%12.7% 6,000 3.0% 1<mark>1.9</mark>% 11.0<mark>% 11.1% 11.3%</mark> 11.5% <mark>11.</mark>2% 10.8% 10.3% 8.3% 8.7% 9.0% 9.5% 9.3% 9.6% 4,000 8.1% 7.9% 2,000 1,129 1,226 1,192 1,053 1,025 1,008 967 997 892 869 784

Notes: The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022. Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022 and later. Until end-2021. transaction volume was disclosed as net sales.

Q2

2020 2020

Q1

778

2021

Q2

534

2021

Q3

542

2021

Q4

659

2021

Q1

596

Q3

2020 2020

521

Q4

9

20.0%

15.0%

10.0%

5.0%

0.0%

6.9%

483

Q4

715

2022 2022 2022 2022

Q2

664

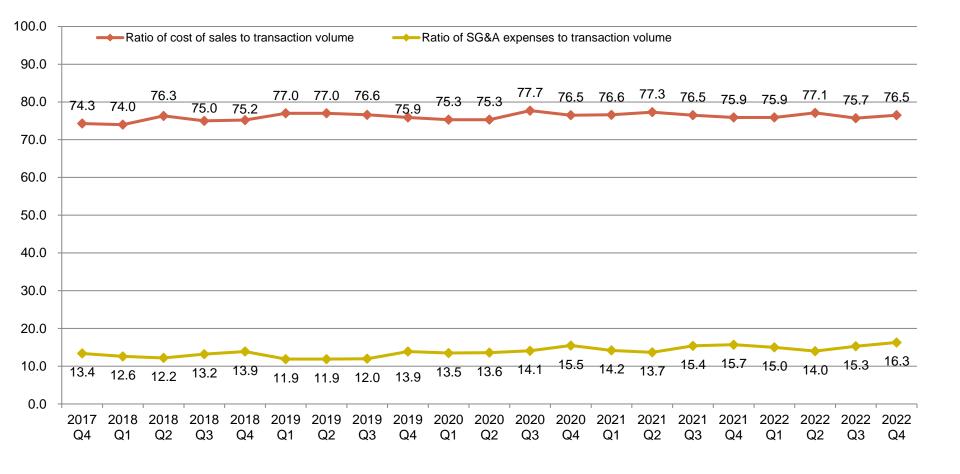
Q3

584

Q1

Cost of Sales Ratio and SG&A Ratio (Consolidated/Quarterly Basis)

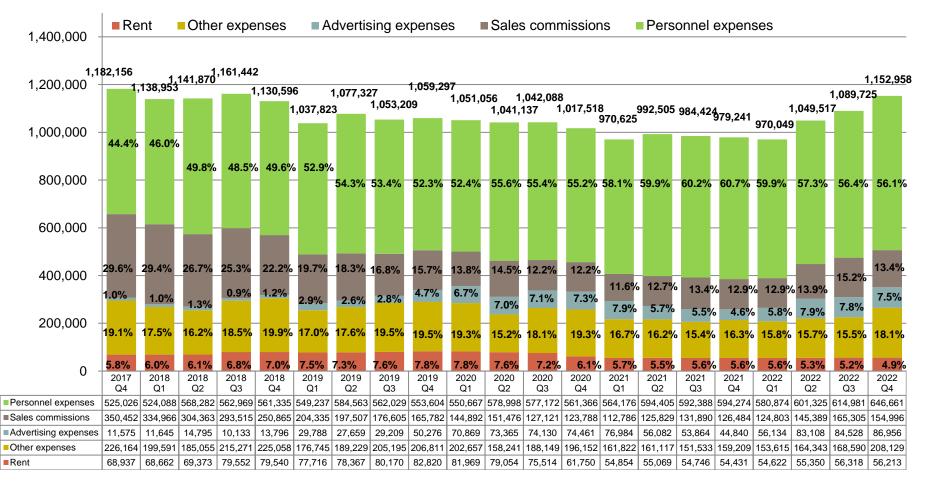
Management Indicators



Notes: Figures for 2022 above have been calculated based on the previous revenue recognition standard to enable comparison with previous results. Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022 and later. Until end-2021, transaction volume was disclosed as net sales.

Selling, General and Administrative Expenses (Consolidated/Quarterly Basis)

(¥ thousands)



Notes: Figures for 2022 above have been calculated based on the previous revenue recognition standard to enable comparison with previous results.

Other expenses include outsourcing expenses, commissions paid, provision of allowance for doubtful accounts, recruiting and training expenses, etc.

Management Indicators

Cost of Sales (Consolidated/Quarterly Basis)

Overhead

(¥ thousands) 9,000,000 CPA Media expenses Transfer to other account AD Communication Media expenses Personnel expenses Overhead 8,000,000 7.144.833 6.983.868 7,000,000 6,572,901^{6,688,658} 6.722.446 6.619.052 6.734.080 6,105,533 5,785,281 5,758,603 5,725.058 5,028,923^{5,243,182}5,580,532 5.789.223 6,000,000 26.4% 22.9% 27.5% 5.392.173 5,395,753 24.8% 28.3% 25.9% 27.8% 4,727,335 4,907,27<mark>5</mark> 4,903,587 26.7% 5,000,000 17.7% 25.8% 23.8% 18.5% 16.7% 17.4% 16.4% 15.4% **15.9%** 19.8% 18.9% 18.9% 18.8% 4,000,000 **AD Communication** Media expenses (incl. nend) 3.000.000 **CPA Media** expenses (incl. A8.net) 2,000,000 66.1% 70.1% 67.1% 66.3% 65.6% 68.9% 64.8% 66.0% 69.1% 75.4% 76.2% 72.3% 76.1% 74.2% 73.4% 72.8% 72.8% 78.0% 75.9% 76.8% 64.9% 1,000,000 0 2017 Q4 2018 Q1 2018 Q2 2018 Q3 2018 Q4 2019 Q1 2019 Q2 2019 Q3 2019 Q4 2020 Q1 2020 Q2 2020 Q3 2020 Q4 2021 Q1 2021 Q2 2021 Q3 2021 Q4 2022 Q1 2022 Q2 2022 Q3 2022 Q4 Transfer to other account (69,453) (38,844) (45,519) (37, 693)(28,888)(20, 937)(37, 831)(57,082) (54, 967)(31,862) (21, 262)(46, 359)(56,030)(41,647) (50, 882)(37, 375)(39,012)(46, 960)(48, 325)(39, 521)(29, 317)347,113 336,195 328.003 322.692 319.423 317.526 316.336 318.773 319.571 294.412 272,741 274,219 274,157 282.225 262,316 240.226 251,603 234.078 237,679 237,478 243.574 Personnel expenses 191,650 191,812 192,698 179,150 180,005 182,355 178,201 178,621 172,302 169,011 179,953 177,974 175,117 170,664 181,037 185,989 188,514 172,996 173,493 162,409 168,472 ,635,609 1,711,426 1,630,420 ,866,889 1,729,178 1,905,096 1,494,700 1,396,793 1,020,945 954,562 994,896 1.034.408 AD Communication Media expenses 1,806,970 1,768,208 835,527 922,884 892,025 711,136 894,308 936.869 882.639 4,264,860 4,421,329 5,009,457 4,443,611 4,045,135 4,412,754 4,815,118 4,363,448 3,819,966 4,048,825 4,340,992 4,359,949 3,635,635 3,992,138 4,141,782 3,601,445 3,443,516 3,828,584 4,513,059 4,094,260 4,146,586 CPA Media expenses

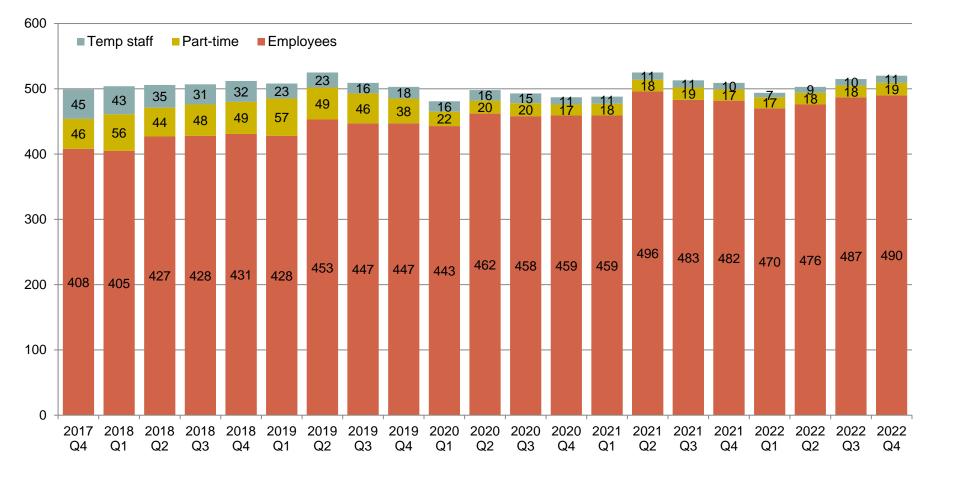
Notes: Figures for 2022 above have been calculated based on the previous revenue recognition standard to enable comparison with previous results.

CPA Media expenses primarily consist of A8.net and seedApp. AD Communication Media expenses primarily consist of nend. Overhead mainly consists of infrastructure costs such as data center costs.

Management Indicators

Number of Employees (Consolidated/Quarterly Basis)

Management Indicators



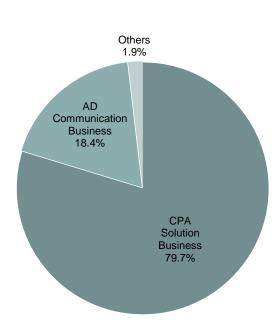
As of 2022 Q4, the Group employed 520 people (+11 YoY; +5 QoQ).

Overview by Service Category

Transaction Volume by Reportable Segment (Consolidated/Quarterly Basis)

Overview by Service Category

(¥ thousands)	2022 Q4 (Oct.–Dec.)	2021 Q4 (Oct.–Dec.)	YoY Change
CPA Solution Business	5,622,459 (1,495,170)	4,836,127	16.3%
AD Communication Business	1,299,936 (308,087)	1,231,056	5.6%
Others	131,223 (118,507)	162,649	-19.3%
Total transaction volume (Net sales)	7,053,619 (1,921,765)	6,229,833	13.2%



Main services of CPA Solution Business: A8.net, seedApp

Main services of AD Communication Business: nend, FAN Communications Global, Inc.

Others: Seesaa Inc.

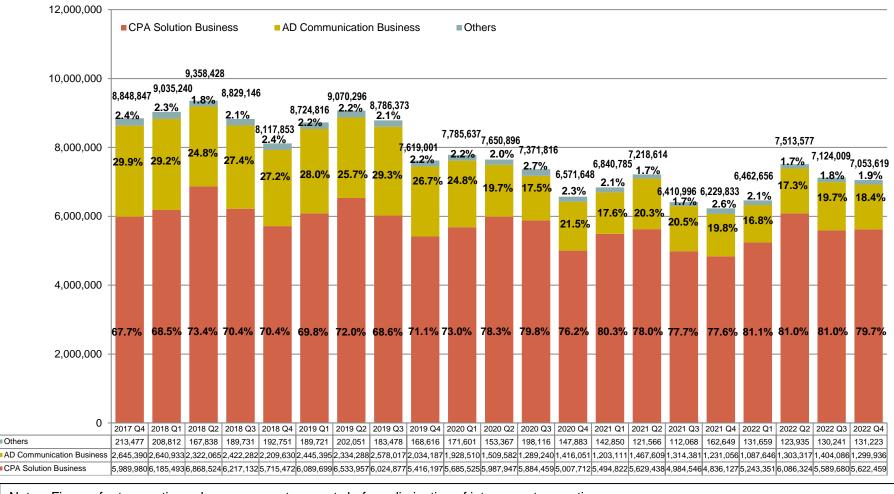
Notes: The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022. Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022 and later. Until end-2021, transaction volume was disclosed as net sales.

Figures for transaction volume and net sales represent amounts after elimination of intragroup transactions.

Transaction Volume by Reportable Segment (Consolidated/Quarterly Basis)

Overview by Service Category

(¥ thousands)



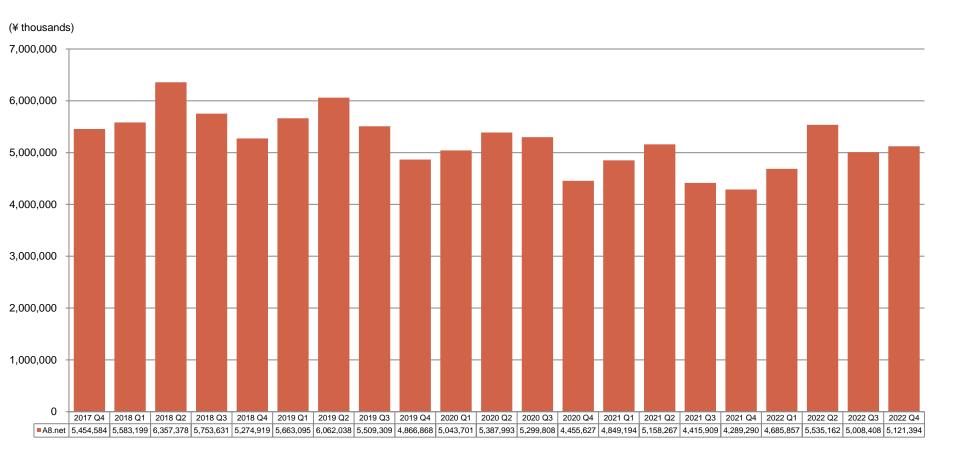
Notes: Figures for transaction volume represent amounts before elimination of intragroup transactions. <u>The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022.</u> <u>Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022 and</u> <u>Iater. Until end-2021, transaction volume was disclosed as net sales.</u>

CPA Solution Business

	2022 Q4 (Oct.–Dec.)	2021 Q4 (Oct.–Dec.)	YoY Change
Transaction volume (¥ thousands)	5,121,394	4,289,290	19.4%
Number of operating advertiser IDs	3,328	3,378	-1.5%
Number of registered partner sites	3,206,592	3,041,654	5.4%

Notes: Figures for transaction volume represent amounts before elimination of intragroup transactions. The number of operating advertiser IDs decreased by 50 YoY.

A8.net Transaction Volume (Quarterly Basis)



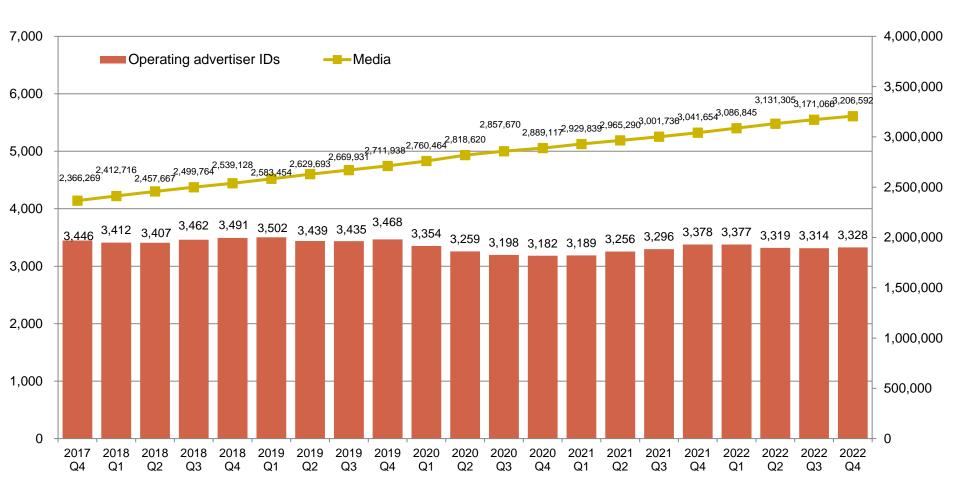
Note: Figures for transaction volume represent amounts before elimination of intragroup transactions.

CPA Solution Business

A8.net

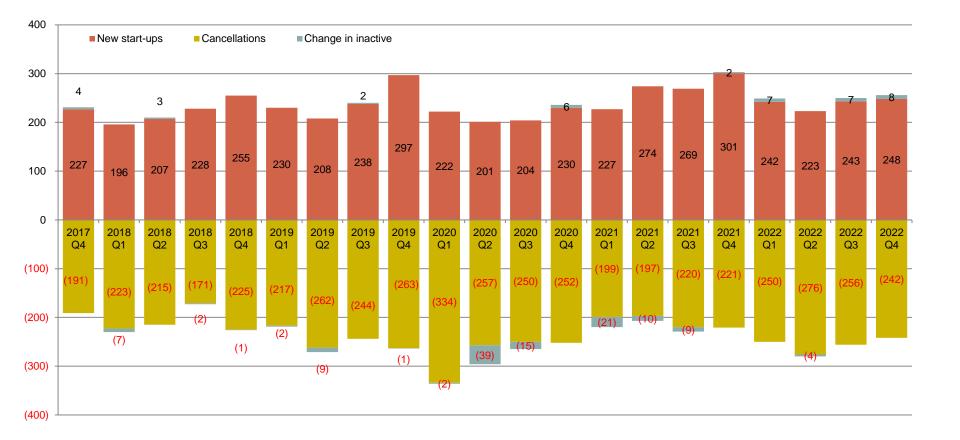
CPA Solution Business

Number of Operating Advertisers and Media (Quarterly Basis)



Notes: The number of operating advertisers is as of the final month of each quarter. The number of operating advertisers increased by 14 from 2022 Q3. The number of overseas operating advertisers was 86, down 14 from 2022 Q3.

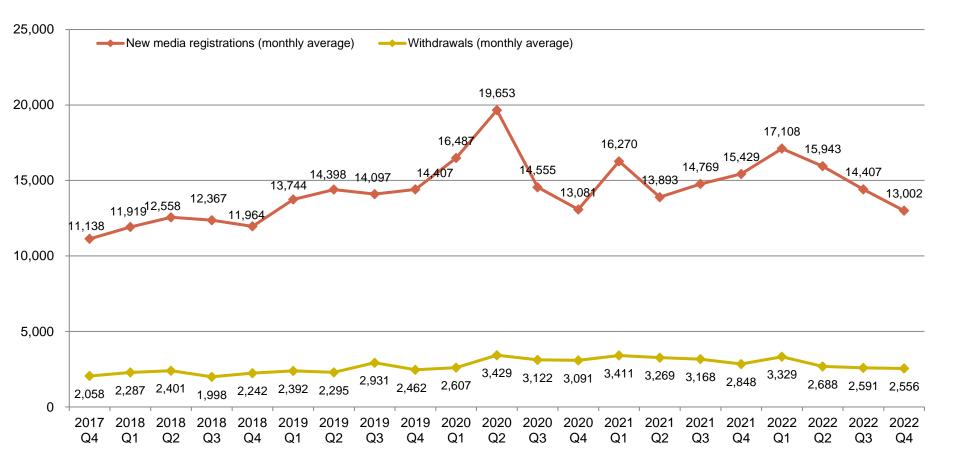
A8.net New Advertiser Start-Ups and Cancellations



Note: "Change in inactive" is the difference between the number of customers who switched from "operating" to "inactive" and the number of customers switched from "inactive" to "operating," adjusted for the number of customers who switched from "inactive" to "cancelled," which is included under "cancellations."

CPA Solution Business

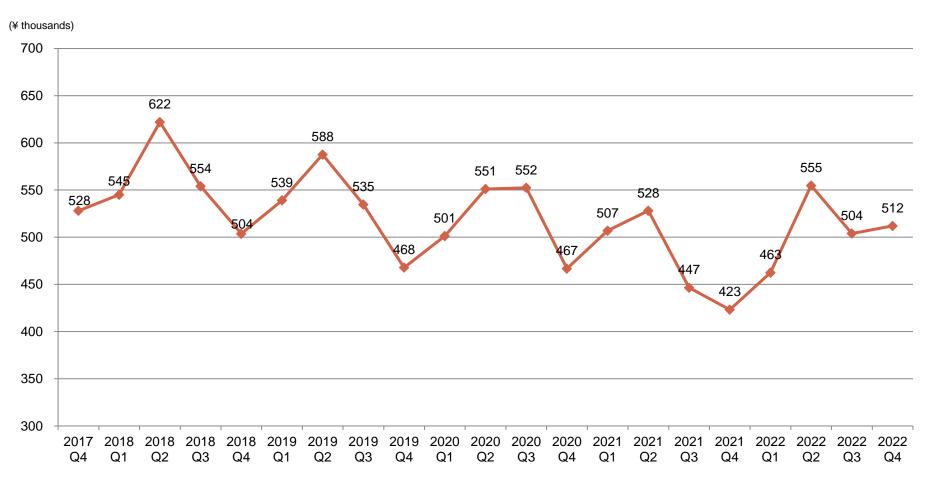
Average Monthly New Media Registrations and Withdrawals



CPA Solution Business

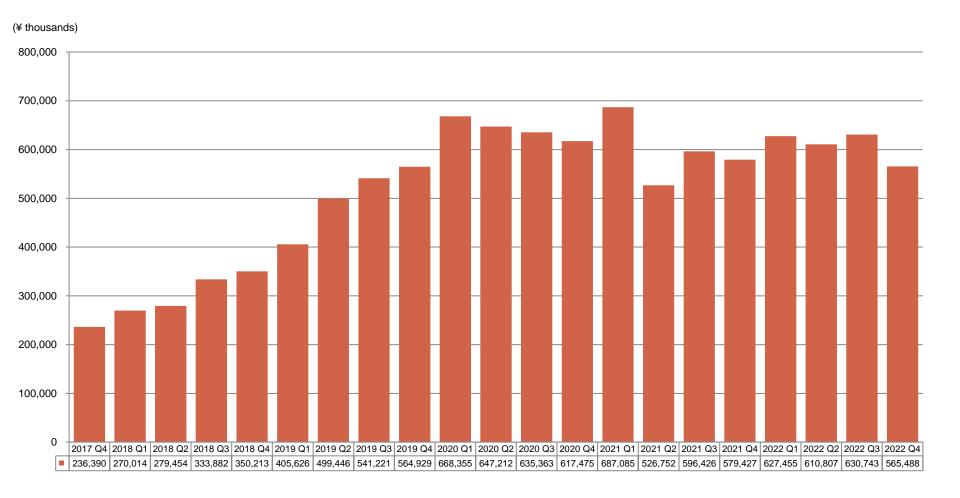
CPA Solution Business

A8.net Average Monthly Transaction Volume per Advertiser



Note: Figures for transaction volume represent amounts before elimination of intragroup transactions.

seedApp Transaction Volume (Quarterly Basis)



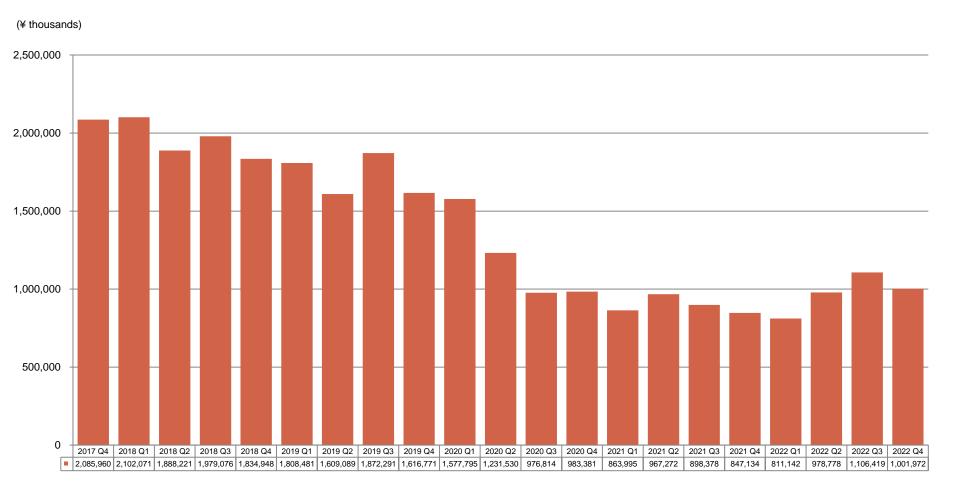
Note: Figures for transaction volume represent amounts before elimination of intragroup transactions.

CPA Solution Business

	2022 Q4 (Oct.–Dec.)	2021 Q4 (Oct.–Dec.)	YoY Change
Transaction volume (¥ thousands)	1,001,972	847,134	18.3%
Number of operating advertiser IDs	119	142	-16.2%
Number of ad spaces on registered partner sites	1,071,327	1,045,849	2.4%

Notes: Figures for transaction volume represent amounts before elimination of intragroup transactions. Figures only include results of nend and exclude other services.

nend Transaction Volume (Quarterly Basis)



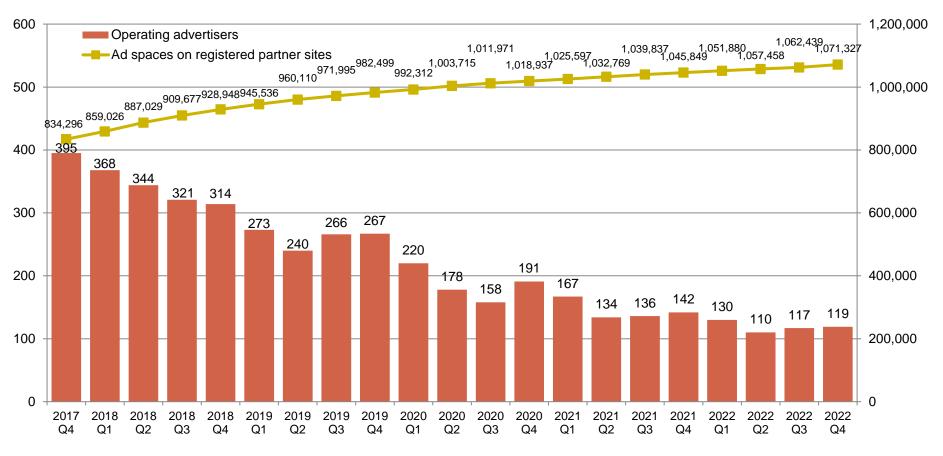
Note: Figures for transaction volume represent amounts before elimination of intragroup transactions.

AD Communication Business

nend

AD Communication Business

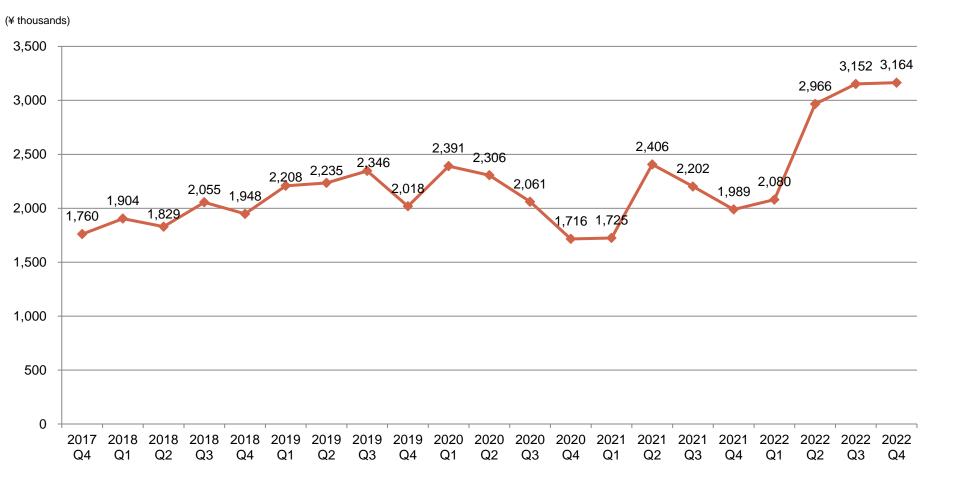
Number of Operating Advertisers and Ad Spaces on Registered Partner Sites (Quarterly Basis)



Note: The number of operating advertisers is as of the final month of each quarter.

AD Communication Business

nend Average Monthly Transaction Volume per Advertiser



Consolidated Group Businesses

FAN Communications Global, Inc.

Established: March 1, 2012 (Wholly owned by FAN Communications, Inc.)

Main Business Provision of proposal-based sales solutions and consulting to smartphone app advertisers for their marketing activities targeting Japan Game publishing business

(¥ thousands)	2022 Full year	2021 Full year
Transaction volume	1,580,598	2,227,830
Net sales	169,109	-
Operating income (loss)	(360)	123,459
Profit attributable to owners of the parent	17,049	104,881

Note: Figures represent amounts before elimination of intragroup transactions.

Notes: Figures for transaction volume and net sales represent amounts before elimination of intragroup transactions. <u>The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022.</u> <u>Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022 and later. Until end-2021, transaction volume was disclosed as net sales.</u>

FANCOM G L O B A L

Seesaa Inc.

Established: October 2003 (Wholly owned by FAN Communications, Inc.)

Main Business Development, operation and sales of blog systems Planning, development and sales of smartphone apps Management of own media

(¥ thousands)	2022 Full year	2021 Full year
Transaction volume	621,587	607,986
Net sales	535,895	-
Operating income (loss)	(88,999)	(115,946)
Profit (loss) attributable to owners of the parent	(156,266)	(212,751)



Note: Figures represent amounts before elimination of intragroup transactions.

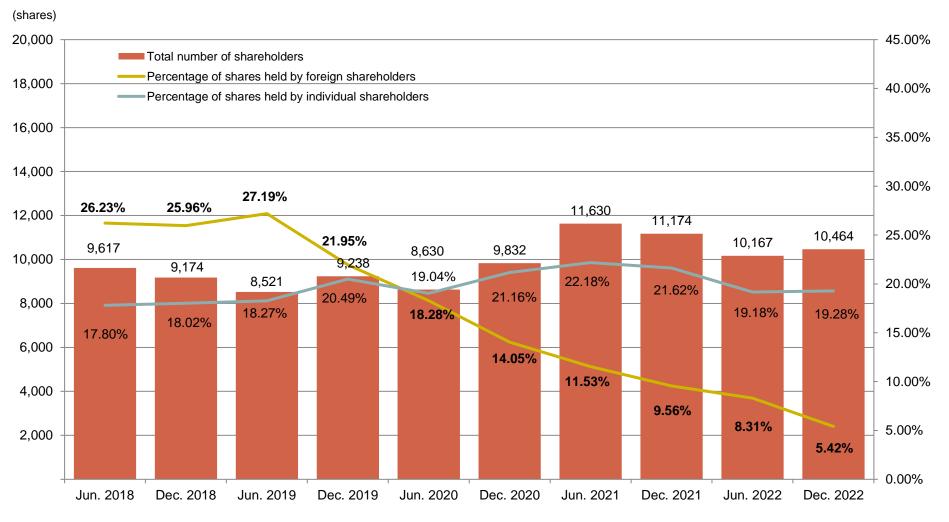
Notes: Figures for transaction volume and net sales represent amounts before elimination of intragroup transactions. <u>The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) from the beginning of 2022.</u> <u>Transaction volumes for fiscal years prior to 2022 have been calculated internally to enable comparison with said figures for 2022 and</u> <u>Iater. Until end-2021, transaction volume was disclosed as net sales.</u>



Stock Information

Stock Information

Percentage of Shares Held by Individual Shareholders and Foreign Shareholders



Note: Percentage of shares held by individual shareholders does not include shares held by the Company executives.

Stock Information

Reference Materials

Management Vision

FAN seeks to become one of the largest affiliate program network corporate groups in the world.

We strive to build ad networks that bring a performance marketing advertising model to advertisers, affiliate site and app developers (media), and consumers, forming optimal win-win-win relationships.

Our model provides sustainable benefits such as the optimization of marketing costs for advertisers, the maximization of profit for affiliate site and app developers (media), and the reduction of customer costs and enhanced quality of service for consumers.

We are the world's largest corporate group that structures ad networks committed to effective advertisements. We contribute to society by creating new added value in the cycle of production, sales, and consumption that is changing with the Internet.

Company Overview

Company name	FAN Communications, Inc.
Securities code	2461 (Tokyo Stock Exchange, Prime Market)
Fiscal year-end	December
Established	October 1, 1999
Capital	¥1,173.67 million (As of December 31, 2022)
President and Representative Director	Yasuyoshi Yanagisawa
Number of employees	Non-consolidated: 450 Group total: 520 (As of December 31, 2022; includes part-time and temp staff)
Headquarters	Aoyama Diamond Building 1-1-8, Shibuya, Shibuya-ku, Tokyo 150-0002, Japan
Telephone	+81-(0)3-5766-3530 (IR)
Fax	+81-(0)3-5766-3782

Disclaimer

Forward-looking statements such as the performance forecasts and other predictions of future events and strategies published in this document are based on the Company's judgment within the scope of events foreseeable under normal conditions using data that were reasonably available at the time of preparation.

However, there is a risk that actual results may differ from the Company's published performance forecasts due to reasons including special events or outcomes that are unforeseeable under normal conditions.

The Company works to proactively disclose information that it considers important for investors. However, we strongly advise that you not rely solely on the performance forecasts in this document in making decisions.

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